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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday August 22 1983

No. 29,100

U.S.: the power of Shultz and Clark, Page 9

NEWS SUMMARY

GENERAL

French combat aircraft in Chad

France sent fighter aircraft to Chad yesterday in a fresh attempt to dislodge further advances by Libyan-backed rebels in the central African country.

The 11 planes are the first France has sent to Chad since fighting broke out at the end of June. The six Jaguar fighter bombers, four Mirage and one refuelling aircraft flew to the Chad capital of N'Djamena to assure air cover for about 1,000 French troops dug into strategic positions in the south of the country.

France maintains that its military response in Chad is designed to keep the door open for peace talks involving all the rival factions in the country and its neighbours.

Page 10

Pakistan warning

The Pakistan Cabinet warned of severe action against people indulging in anti-government agitation, which the opposition parties launched on August 14.

Multi-racial launch

A multi-racial crowd of about 10,000 launched the United Democratic Front in Cape Town at the weekend, the largest anti-apartheid movement in South Africa since the 1950s. Page 2

UK unions' role

British Employment Secretary, Norman Tebbit, says he is prepared to grant trades unions a significant role in national negotiations on employment issues, including industrial relations legislation. Page 4

Polish banning

Poland's rulers have banned the country's writers union and in Moscow the head of the Communist Party's international relations department accused the Polish Catholic Church of being counter-revolutionary. Page 2

Spying charges

One Romanian and two Soviet diplomats have been expelled from Belgium accused of buying documents from a Belgian spy. More expulsions are possible. Page 2

Kohl's Arabian trip

West German Chancellor Helmut Kohl will visit Saudi Arabia in October, his first trip to an Arab state since he came to power.

Angina drug curbs

Merrell Pharmaceuticals of the UK has agreed to advise limited use of its angina drug Percodol after adverse reactions from some patients.

Cairo deaths

At least seven people died and 10 were injured when a seven-storey building collapsed in Cairo at the weekend.

Space call

Soviet Foreign Minister Andrei Gromyko has asked the United Nations General Assembly to consider a new Soviet proposal for an international treaty banning weapons from outer space. Page 12

Price prediction

Inflation will start to rise again in the U.S. before the end of this year, but should not reach the double figures of the 1970s, according to the country's economists.

Briefly...

Argentina's 1980 Nobel Peace Prize winner Adolfo Perez Esquivel was refused entry to Uruguay.

Chile published the names of more than 1,000 exiles who will be allowed to return home.

Hurricane Alicia death toll in Texas reached 12.

Imprisoned Italian terrorist Giulia Borelli gave birth to twins.

BUSINESS

Thorn in computer parts deal with IBM

● THORN EMI, UK electronics group, is to make key components of European version of IBM's very successful personal computer. Page 18

THE EEC should commit \$540m

in the period to the end of 1987 to projects aimed at improving road, rail and water transport, according to the European Commission. Page 2

CURRENCIES traded quietly

within the European Monetary System last week. Attention remained focused on the U.S. dollar with the latter slipping back from its recent record levels. The D-Mark benefited most from the dollar's weaker trend, helped by movements out of Swiss francs and Japanese yen into the German currency. However, the D-Mark remained at the lower end of the EMS, just above the weakest currency, the Belgian franc. Des-

EMS August 19, 1983



ECU DIVERGENCE



Opposition leader Aquino shot dead on return to Manila

BY EMILIA TAGAZA IN MANILA AND CHRIS SHERWELL IN SINGAPORE

SENATOR BENIGNO AQUINO, the Philippines' opposition leader, who had said he would risk assassination to return to his homeland, was shot dead yesterday, minutes after he arrived in Manila from self-imposed exile in the U.S.

President Ferdinand Marcos, in a statement broadcast after several hours of confusion, strongly condemned the killing and ordered an investigation. Angry opposition figures demanded a full accounting over the affair.

Mr Aquino's death, said by officials to be at the hands of a "lone" assassin on the Manila airport tarmac, is a serious embarrassment for the Government, which had said Mr Aquino would be stopped if he

even though it is unclear whether he could have united it.

As the Government also faces secessionist movements in the south and serious financial problems which led to a devaluation of the peso in June, yesterday's incident could also reinforce the worries of bankers and investors.

President Marcos insisted in his statement that his Government had a "clear conscience" over the assassination. According to eyewitnesses, armed Filipino security men who stepped onto the aircraft were escorting the opposition leader on to the tarmac when the incident occurred.

Several shots rang out and the assassin, said to be in workman's

overalls, was himself shot and left on the ground. Mr Aquino was promptly rushed to hospital, where he was pronounced dead from a single shot in the back of the head.

Shock and confusion immediately spread among the large crowd, estimated at tens of thousands, which had gathered for Mr Aquino's arrival and was waving yellow ribbons to welcome him. Last night, more crowds gathered outside his house in Quezon City, near Manila.

For the divided political opposition, preparing for National Assembly elections due next year, Mr Aquino's return offered a chance of unity and of a counter to President Marcos, after his 17 years in power.

The next presidential elections are scheduled for 1987.

Mr Aquino, who was 50 and popularly known as "Ninoy", was once considered a possible successor to 65-year-old President Marcos, whose second term in office would have ended in 1973 had he not imposed martial law the previous year.

The Senator, a flamboyant and articulate leader, was arrested in a mass detention of opposition figures at the beginning of martial law and sentenced to death by firing squad in 1977 after being found guilty by a military court on charges of subversion, possession of firearms and murder.

After allowing the case to be re-

heard, President Marcos let Mr Aquino go to the U.S. for essential heart bypass surgery. Mr Aquino stayed on for three years, meeting other Filipino opposition leaders and, according to Manila, continuing subversive activities against the Marcos Government.

When Mr Aquino let it be known that he intended to return home to organise the country's opposition, the Marcos Government not only warned of plots to kill him but denied him travel documents and threatened to revoke landing rights for any foreign airline bringing him back.

Last night, China Airlines, the

Continued on Page 10

Brazil's repayments to governments halted pending loan accord

BY ALAN FRIEDMAN IN LONDON, ANDREW WHITLEY IN RIO DE JANEIRO AND DAVID MARSH IN PARIS

Brazil has suspended payments on an estimated \$7bn to \$8bn of outstanding government-to-government debt, pending the outcome of its negotiations with the Paris Club of Western creditor nations on the rescheduling of 1983 and 1984 maturities.

The Brazilian authorities are hoping to reschedule about \$550m of government-to-government payments which are still due this year and between \$1.2bn and \$1.3bn of debt which matures in 1984.

Sr Antonio Delfim Netto, Brazil's Planning Minister, told Brazilian journalists on Friday that the suspension of payments is a "customary practice" while talks with the Paris Club proceed.

Sr Delfim has been in France holding discussions with M Jacques de Larosiere, managing director of the International Monetary Fund (IMF). The talks, which began last week, are understood to have continued over the weekend.

One senior banker involved in the rescue operation for Brazil said last night the suspension of payments on government-to-government debt was "a perfectly standard practice for a country which makes application to the Paris Club

Spot gold trading tried out in Tokyo

By Robert Cottrell in Hong Kong

N. M. ROTHSCHILD, the British merchant bank and bullion dealer, is exploring the possibility of developing a major international spot gold market in Tokyo in collaboration with four Japanese metals companies.

The companies have established a pilot scheme running from July to the end of October, to test the attractiveness of yen denominated spot gold trading for Tokyo settlement with prices determined by local supply and demand.

International bullion dealers traditionally have quoted Japan's London gold market, with an appropriate mark-up for physically transporting gold to and from Japan.

Gold trading within Japan often, however, sees the local price moving to a premium or a discount against prices prevailing in the London market. The success of the new scheme will be the time may be ripe for a Tokyo-based market which could provide more flexible and more economical for Far Eastern buyers and sellers of gold.

Today's potential as a gold trading centre has increased markedly since 1978, when Japanese private investors were legally permitted to hold gold. While Japan has been relatively quiet in the international gold market in 1982-83, in 1981 it imported more than 160 tons of

U.S. lifts curb on pipelayer sales to Moscow

BY DAVID BUCHAN, EAST EUROPE CORRESPONDENT, IN LONDON AND NANCY DUNNE IN WASHINGTON

THE U.S. has ended an export licensing requirement for the sale of pipelayer tractors to the Soviet Union, opening the way for Caterpillar, the big U.S. producer to take on its main rival, Komatsu of Japan, for the lucrative Soviet market.

The move, announced by the U.S. Commerce Department at the weekend, is also a signal to its allies that Washington is not trying to mount too broad a Western embargo on energy equipment for Moscow.

The U.S. "remains committed", however, to winning allied endorsement of new controls on oil and gas "high technology" sales to the Soviet Union, the department statement said.

President Jimmy Carter first added pipelayers to the list of sensitive items which require a "valid" licence for sale to the Soviet bloc, in response to Soviet dissident trials in 1978. The Reagan Administration maintained this requirement during the controversial bid to stop Western involvement in the Siberian gas pipeline, and no "valid" licences for pipelayers were issued between December 1981 and November 1982.

Last January Caterpillar, the only U.S. company affected, finally got a licence to ship 200 pipelayers worth \$90m to the Soviet Union. But Moscow then told Caterpillar that they would not buy the tractors until they were taken off the special licence list so that the Soviet Union could be assured that the U.S. was a reliable supplier once again.

Caterpillar's request for its product to be decontrolled prompted a bitter dispute inside the Administration in recent weeks, with Mr Caspar Weinberger, the Defence Secretary, urging continued licensing, and Mr George Shultz, the Secretary of State and Mr Malcolm Baldrige, the Commerce Secretary, pressing for decontrol. The latter group, which eventually won the day, had the support of Senator Charles Percy, the Senate Foreign Relations committee chairman, in whose home state of Illinois Caterpillar is located.

A spokesman for Caterpillar yesterday welcomed the new move, saying that under previous policy "the Soviets have not been denied anything and those who have been hurt have been U.S. companies and workers."

But the US company which needs the Soviet business to help offset recent losses, faces an uphill struggle. Before 1978, Caterpillar held 85 per cent of the Soviet pipelayer market and Komatsu 15 per cent. Since then the position has been exactly reversed, as Komatsu, free of any controls, expanded production capacity at home and sales in the Soviet Union. In March this year it won a Soviet order for 500 pipelayers worth \$210m. Where it can, the Soviet Union has generally been preferring sources of supply other than the U.S., though it has signed a new long-term grain agreement with the U.S.

Latin America faces further economic decline in 1983

BY WILLIAM HALL IN NEW YORK

LATIN AMERICA faces a third year of falling living standards and rising unemployment, which is bound to increase social and political tensions, according to the annual report of the Inter-American Development Bank published today.

The IADB estimates that Latin American debt at the end of last year amounted to about \$300bn and senior economists at the bank argue privately that the economic adjustment programmes so far agreed by several major debtor countries are too harsh and will have to be eased if serious unrest is to be avoided.

The clearest sign of the squeeze that is affecting the region is the fact that, for the first time since reliable records began to be kept in the late 1940s, overall gross domestic product fell 1.2 per cent. Traditionally the area's GDP has expanded by at least 4 per cent, a rate of growth which has at least partially eased tensions caused by population growth and rapid urbanisation.

After adjusting for population growth of 2.5 per cent a year the region's stagnation becomes even more pronounced. Gross domestic product per capita fell 3.4 per cent in 1982. This follows a 1 per cent drop in 1981, and compares with an average growth rate of 3 per cent plus in the previous decade and a half.

The IADB believes while there may be a marginal growth of say 1 per cent in the overall GDP of the region in 1983, per capita there will be a further fall of 1 per cent and this is leading to more unrest among a labour force which is growing at 3 per cent per annum.

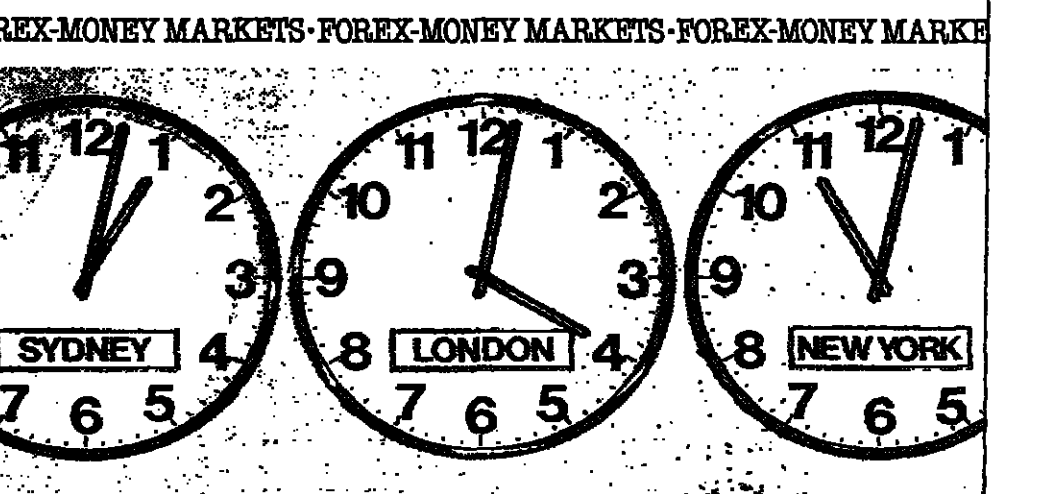
Latin America - Growth of population and decline in per capita incomes, 1982				
Country	Population '82	Growth %	GDP per capita \$	Growth %
Brazil	124.6	2.5	1,542	-2.4
Mexico	73.8	2.8	1,970	-2.7
Argentina	28.5	1.5	1,666	-7.1
Colombia	27.2	2.1	922	-0.3
Peru	17.4	2.1	1,104	-1.4
Venezuela	14.7	2.7	2,538	-2.0
Chile	11.3	1.6	1,437	-16.4
Ecuador	8.5	3.0	1,048	-1.0
Guatemala	7.4	2.9	1,111	-6.2
Bolivia	5.9	2.7	486	-11.6
Latin America	357.9	2.4	1,503	-3.4

Source: Inter-American Development Bank, annual report on economic and social progress 1983

The report notes that rising unemployment and its negative impact on income distribution "forecasts an escalation in social and political tensions, which makes it necessary for the governments to more equitably distribute the cost of the adjustment of the economies during the present recession."

Senior economists in the IADB argue privately that the initial economic adjustment programmes which several Latin American countries are undertaking - at the behest of their foreign bankers and the International Monetary Fund - are too harsh, and conditions will have to be eased if social and political unrest is to be avoided.

The IADB annual report, which is published today emphasises the tremendous social and economic strains the region is undergoing as it adjusts to its worst recession in recent memory. It holds out little



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OVERSEAS NEWS

New bid to break Namibia deadlock

BY J. D. F. JONES IN JOHANNESBURG

UN Secretary-General Sr Perez de Cuellar arrived in South Africa today in yet another diplomatic bid to break the deadlock over the future of Namibia (South West Africa). Few observers here are hopeful he can succeed where the long-running efforts of the Contact Group of five Western nations have so far failed. Sr Perez de Cuellar has a mandate from the U.N. Security Council to consult with "the parties to the proposed ceasefire"—the South-West African Peoples Organisation (Swapo) and the South African Government. He has to report back by August 31. He will hold talks with Ministers in Cape Town, then, on Thursday will fly to Windhoek and on to Luanda. The visit coincides with a deterioration in the regional security situation. There have recently been reports of a dramatic escalation in the fighting in southern Angola between Government troops and Unita, the rebel movement which is thought to enjoy covert South

A NEW coalition grouping which aims to bring together hundreds of local as well as national organisations—the United Democratic Front—was launched in Cape Town at the weekend in opposition to the South African Government's proposals for a new "constitution," our Johannesburg Correspondent writes.

The Front elected three well known radical figures as presidents—Mr Oscar Mpepha, Mrs Albertina Sisulu, and

African support. The South African Defence Force has denied reports that it is engaged in a strike deep into Angola.

The Government in Luanda has confirmed that Unita has captured the town of Camamba, one of the last remaining Government outposts in the south-east. The Secretary General and his party will not

Mr Archie Gumedé—and 14 "patrons" including the jailed African National Congress leader, Mr Nelson Mandela, and other banned or imprisoned figures.

It remains to be seen whether the UDF will be able to bring together all the extra-parliamentary opponents of the government. A number of significant organisations, including the Azanian People's Organisation (Azapo), have so far kept their distance.

go near the war zone.

Sr Perez de Cuellar is likely to discover that the fundamental obstacle to a Namibian settlement continues to be the insistence of South Africa that a ceasefire in the border war and the start-up of a seven-month programme leading to elections must be linked to the withdrawal of the 20-30,000 Cubans who are presently in

Angola. Critics of the South African position insist that Cuban withdrawal is a separate matter, the sovereign concern of Angola alone.

Although the Secretary-General is technically not authorised to stray into the Cuban issue, it is thought here that the Cuban presence is bound to figure in the Cape Town talks. The South African Foreign Minister, Mr Pik Botha, has welcomed the visit—the first by a UN Secretary-General to the republic for 11 years—as "useful."

Meanwhile Sr Perez de Cuellar will also find that the "internal parties" inside Namibia are in even greater disarray than usual. The Administrator-General has promulgated a new State Council but it has not been implemented yet because it has attracted so little support from Windhoek's myriad parties. Some of these parties have recently resumed their own search for a degree of unity.

Belgium acts against economic espionage

BY PAUL CHEESERIGHT IN BRUSSELS

BELGIUM has joined the growing number of Western countries acting against economic espionage by expelling an unspecified number of diplomats.

A senior official of the Belgian Ministry of Foreign Affairs is under arrest.

Mr Leo Tindemans, the Foreign Minister, this weekend confirmed the existence of a case of economic espionage, but he refused to specify what countries the expelled diplomats came from or how many there are of them, citing the need to avoid "diplomatic complications."

Despite denials from the Soviet Embassy, it is believed in Brussels that two Soviet officials and one Romanian have been told to leave the country. Two other diplomats have also apparently been told to leave.

Brussels is a natural magnet for East Bloc economic intelligence op-

erations as the headquarters both of the EEC and Nato.

The arrested official had at one stage charge of an office in the Foreign Ministry dealing with the coordination of European affairs. This involved not only the EEC but also relations with Comecon, the East Bloc trading pact.

He is Mr Eugene Michiels, aged 60, who joined the Ministry in 1959 and became a director in 1971. The rank of director is in the most senior of the four grades which divide Belgian civil service employment.

Mr Michiels is alleged to have passed information to a foreign power and it is believed the Public Prosecutor is now examining his case. Mr Tindemans classified this as "an affair of money."

The Belgian Government is remaining tight-lipped about the twin aspects of the economic espionage.

EEC plan for transport

BY OUR BRUSSELS CORRESPONDENT

THE EEC should commit \$340m in the period to the end of 1987 to projects aimed at improving road, rail and water transport, according to the European Commission.

If these new proposals are accepted by EEC ministers, it would be a notable boost to attempts to produce a common EEC transport policy. But as the member states bring

the total EEC budget under close scrutiny, the idea of new spending may not be immediately attractive.

The Commission, in its draft regulation, has been careful to mention a geographically wide range of projects suitable for EEC support, from which a selection could be made in the 1984 financial year.

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WORLD TRADE NEWS

UK satisfied with safeguards on heavy water for Argentina

BY DAVID FISLOCK, SCIENCE EDITOR

THE British Government is satisfied with the safeguards placed on the sale to Argentina of 143 tons of heavy water, a nuclear material which can be used both in power plants and in the manufacture of nuclear weapons, even though Buenos Aires has refused to sign the Non-Proliferation Treaty forswearing nuclear weapons.

The heavy water, worth \$100m (£66m) was made in the U.S. but is owned by West Germany. Until recently, an option to buy it was held by the British Central Electricity Generating Board.

The U.S. Government has a veto on the transfer of the heavy water to countries which refuse to accept international nuclear safeguards, but approved the sale to Argentina early this month. The deal is under bilateral safeguards between West Germany and Argentina, which the U.S. Government believes will discourage Argentina from diverting the heavy water to nuclear weapons programmes. U.S. officials say that President Ronald Reagan has received personal assurances that the heavy water will not be misused.

Britain's involvement came about because, in the mid-1970s, when government policy was to

build a series of heavy water reactors, the CEBG took an option to buy 100 tonnes of heavy water, then in a German research reactor. The reactor was scheduled to be decommissioned by the time the CEBG expected to need it.

Britain abandoned its plans for heavy water reactors in the late 1970s but the CEBG retained its option until early last year when it was asked to relinquish it. British Ministers agreed that the CEBG should relinquish the option but formal approval was delayed by the Falkland Islands conflict between Britain and Argentina.

Since the German reactor, at Karlsruhe, is now to be dismantled, the options for Britain were either to approve the sale or to take up the option itself, which would require construction of a special store for a material for which Britain had no use in such quantities in the foreseeable future.

The Foreign Office said it was satisfied with the safeguards terms signed by the U.S., West Germany and Argentina, despite the fact that the recipient is not a signatory of the NPT.

Argentina requires the heavy water as the moderator in a new nuclear power plant under construction with West German help.

India in bid to balance trade with Moscow

By D. P. Kumar in New Delhi

INDIA is to send its Commerce Minister, Mr. Vishwanath Pratap Singh, to the Soviet Union for talks on correcting the imbalance in Indo-Soviet trade. Moscow is unwilling to buy more goods from India until India's 1982 trade surplus of Rs 1.8bn (£118m) is reduced.

Mr. Singh said he would visit the Soviet Union shortly to identify goods which India could purchase to rectify the trade balance. Delhi has recently instructed import agencies to buy more Russian goods and not worry about the cost.

India has recorded a surplus with its largest trading partner in eight out of the last 10 years. Trade increased more than fivefold between 1971 and 1981—from Rs 5bn to Rs 26bn.

In 1982 when the surplus reached Rs 1.8bn the Soviet Union froze or cancelled some shipments from India. This year the surplus is expected to rise to Rs 3bn, prompting further distress in Moscow.

The Soviet Union wants India to buy more capital goods, machinery and equipment, while India would prefer to close the gap by importing more crude oil and petroleum products. India's Finance Minister, Mr. Prafulla Kumar Mukherjee, has said that this year India will buy Rs 2bn worth of crude and petroleum products.

Morocco coal search contract

RABAT.—The British company Oceanair has signed a contract with the Moroccan Coal Search Company for exploration of coalfields at Jerada, near the Algerian border.

The contract provides for the drilling of some 20 wells at a cost of about \$5m (£3.6m) to be financed with a loan by Britain, the Moroccan news agency MAP said.

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Jurek Martin reports on new efforts to resolve import quotas with Washington

Tokyo plans to settle U.S. trade issues

JAPAN is likely to despatch Mr. Sosuke Uno, the new Minister of International Trade and Industry, to Washington within the next six weeks to try to take some of the heat out of burning bilateral trade issues prior to President Ronald Reagan's visit early in November.

Mr. Uno will probably go to the U.S. either before or after the next regular scheduled meeting of the Trade Ministers of Japan, the U.S., Canada, and the EEC, due to be held in Canada.

Trade friction between the two countries will come into sharper focus in the coming weeks, especially with the convening of the U.S. Congress next month. The Uno mission is the latest attempt by the Japanese to influence American public and governmental opinion.

Hardly a day seems to pass without some announcement of a mission to the U.S. or an invitation to prominent Americans to hear the Japanese trade case, specifically the two market opening packages already unveiled this year, at first hand in Japan.

Some display a sophisticated awareness of American trends. This week, for example, the Foreign Ministry announced it was bringing over three American economists to study industrial policy: one of them, Professor Robert Reich, of Harvard University, has recently published a book on the U.S. need for such a policy which is attracting considerable attention in Democratic Party circles.

Others are quite audacious. For example, Zenchu, the leading agricultural co-operative and widely presumed bastion of Japanese farm protectionism, has gone so far as to make a television commercial to be broadcast in the U.S., explaining why it feels Japan still needs to curb the import of foodstuffs.

Last week the president of Matsui, the leading trading company, and the chairman of Daiichi, the largest supermarket chain, explained the purpose of their import promotion mission to the U.S. next month (a parallel mission is going to Europe later in the autumn).

The Japanese Government will adopt a new package designed to help lessen trade frictions with the U.S. and the European Community after studying various Japanese economic indicators to be announced around mid-September. Economic Planning Agency (EPA) officials said. Reuter reports from Tokyo.

A set of important statistics and surveys, including Gross National Product for the April-June quarter and the Bank of Japan's quarterly survey on corporate performance, are expected to be announced by mid-September, they said.

The proposed package will include such domestic demand stimulation measures as a cut in interest rates, an income tax reduction, promotion of public works projects, and proposals to expand the domestic market for foreign agricultural products.

On the governmental front, the two-way traffic is heavy enough to baffle the summer lull. Last week the Deputy Secretary of the U.S. Treasury conferred with his Japanese counterpart on international economic and monetary issues, while teams from both sides have begun discussing ways of implementing Japan's pledge to make available to the U.S. military-related technology.

This week in Washington the U.S. Defence Secretary and the head of the Japanese

Defence Agency will discuss military spending.

Agricultural trade is also being taken up again next month at official level, while the annual meeting of the IMF and World Bank in Washington will provide plenty of opportunity for further informal exchanges. Even the venerable Mr. Mike Mansfield, U.S. Ambassador to Japan, has cut short his American holiday to get back to the fray.

Whether all this activity will contribute towards the defusing of the tension derived from a \$200bn-plus annual trade imbalance is an open question.

The Americans, obviously, are at present less interested in the "longer-term dialogue" of which Mr. Nakachi spoke so favourably than in concrete Japanese action such as continuing the voluntary curbs on car exports for a fourth year and buying more U.S. beef, oranges, tobacco, aircraft and electronic equipment but, Japan hopes, the increasingly close bilateral political relationship may help work to its advantage.

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Japanese cars capture New Zealand market

BY DAI HAYWARD IN WELLINGTON

BRITISH CARS have now been completely replaced by Japanese models in New Zealand's major car assembly plants, helped by aggressive sales promotion.

The Japanese started assembling Datsun and Toyota models in New Zealand in the late 1980s but by 1971 they had only 1% per cent of the New Zealand market. Within five years, this jumped to 39 per cent and by 1981 they had won a 72.6 per cent share of all new car sales in New Zealand.

The popular, high-selling Ford Cortina staged a rearguard action during the past few years, helping to peg sales of Japanese models to 76 per cent. But the switch from Cortina to the Japanese Telstar for the Ford assembly line means Japanese sales figures must again leap upward.

Of the three top assembly plants in New Zealand, Ford motors assembles the Mitsubishi Galant and the Lancer, the Sigma and the Mirage.

The New Zealand Motor Corporation began assembly of Honda models including the Civic and the Accord in 1976 and 1978.

The only non-Japanese cars now assembled in New Zealand in any numbers are Australian models, particularly the big Holden.

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World Economic Indicators

		UNEMPLOYMENT			
		July '83	June '83	May '83	July '82
UK	000s	3,020.6	2,983.9	3,049.4	2,852.5
	%	12.7	12.5	12.8	12.0
U.S.	000s	10,590.0	11,146.0	11,192.0	10,828.0
	%	9.5	10.0	10.1	9.8
W. Germany	000s	2,126.6	2,148.7	2,253.8	1,650.3
	%	7.9	8.0	8.4	6.1
France	000s	1,877.7	1,913.0	1,949.6	1,867.1
	%	8.2	8.4	8.5	8.2
Italy	000s	2,680.3	2,677.7	2,705.5	2,322.4
	%	11.9	11.8	12.0	11.9
Netherlands	000s	792.7	753.1	754.9	632.8
	%	14.2	13.5	13.5	11.3
Belgium	000s	545.1	545.5	555.6	490.0
	%	13.4	13.4	13.6	12.0
Japan	000s	1,522.0	1,580.0	1,580.0	1,400.0
	%	2.6	2.7	2.7	2.5

Source (except U.S., UK, Japan): Eurostat

Brazilian company wins £58m Congo road order

BY ANDREW WHITLEY IN RIO DE JANEIRO

A LEADING Brazilian civil construction company has won a \$67m (£58m) contract to construct a 134km highway in the north of Congo (Brazzaville).

Construction Andrade Gutierrez, one of a number of Brazilian engineering and construction companies which have been winning an increasing share of major infrastructure contracts in the developing world, concluded the agreement with the Congolese Ministry of Public Works late last week.

The contract calls for the construction over the next four years of the highway between the towns of Epena, Impfondo and Dongu, in the north of the

country. It involves clearing 9m sq metres of jungle along the route.

Export finance, representing 70 per cent of the total cost of the project, will be provided by the state-owned Banco do Brasil. The remaining finance is likely to be raised commercially.

Andrade Gutierrez, like the other leading Brazilian contractors, Camargo Correa and Mendes Junior, has been suffering recently from the sharp cuts in Brazilian development projects and prolonged delays in obtaining Government payments on work already completed.

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BUILDING AND CIVIL ENGINEERING

TARMAC'S GROWTH PLANS

The great expectations of Eric Pountain

TARMAC, the international financial products and civil engineering group whose recent financial performance has made a mockery of the construction recession, is not letting success go to its head.

That is the clear message to be read into last week's news that the group has spent another £23m on picking up domestic and overseas aggregate operations to inject into its thriving quarry products division.

In its last financial year, Tarmac turnover breached £1m for the first time and profits rose 32 per cent to nearly £69m.

The group's impressive growth record, combined with its extremely successful but controversial takeover of the Hoversingham quarrying operation in late 1981, has made it something of a City favourite. As a result, pressure has been mounting for the Wolverhampton-based group to use its strong share price to buy the next phase of expansion.

In recent months, Tarmac's name has been associated with a string of potential takeover targets—London Brick and Marley among them—and expectations have been high that something big was brewing.

But while acquisitions may be on the list of Tarmac priorities, the "sensible and sound" purchases revealed over the last few days seem for the time being at least, much more likely than any of the spectacular swoops which the City might like to envisage.

Expansion

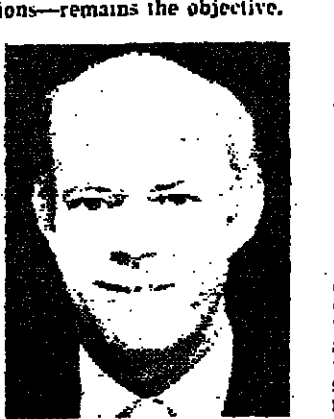
In the first major expansion of its aggregate reserves since it paid £40m for Hoversingham, Tarmac has just paid nearly £10m for Charlton Sand and Ballast. It followed up the deal by announcing the acquisition of Croxden, the UK's largest gravel operator, and of another aggregate group in Florida, where Tarmac has been busy expanding its ready-mix concrete operations.

The deals—together worth about £23m—may not sound very exciting but Tarmac says they make a great deal of sense and fit neatly into its current strategy.

According to Eric Pountain, the new executive chairman of Tarmac and the driving force behind the group's recent re-

visionalisation: "We are not going to be pushed into big spending unless it fits comfortably into our structure. We have reached a stage in our development where great things are expected of us, but we are going to stick with the philosophy which has brought us this far."

Pountain is careful not to rule out the "big one", but emphasises that the recent power of adding to the group's existing capabilities—rather than acquiring a completely new dimension to its operations—remains the objective.



"We want to be a £100m profit company, and we will do it our way," Eric Pountain, Tarmac's executive chairman.

"I can't say we will never diversify in that way, but we will not do it just because we are looking strong. It is not our style to behave like that."

The theme is echoed by Graeme Odgers, a group managing director: "We have not gone ex-growth and have no intention of being forced into things which might turn out to be high-risk. Other people are happy to hand out advice but we are the ones with the responsibility and we will do nothing that goes against the grain."

The Tarmac team has engineered some significant changes to group structure while piling on the profits. Construction turnover, which not so long ago accounted for over half of group turnover, is now down to about 30 per cent. Profitability has also been transformed, with last year's £250m turnover producing pre-

tax profits of £10m. Four years ago, a £300m construction turnover yielded about £1m in pre-tax earnings.

The group is keen to expand the building products operations, and is also anxious to increase its comparatively modest international operations, which now spreads to the Middle East, South America and North Africa. Housing, too, is pursuing a growth path and this year the group should build under 6,000 homes against under 4,000 three years ago.

Freedom

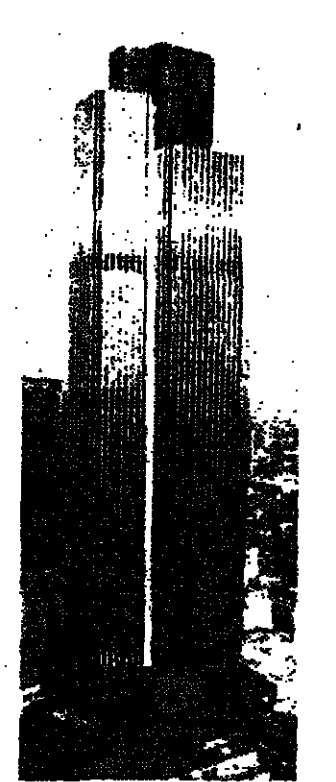
Tarmac believes one of its strengths is the amount of freedom given to its seven operating divisions. It believes the divisional executives are the men best placed to make the decisions and to set their own standards and budgetary performance.

Divisional operations are closely monitored from the centre, and every month, a week is set by in which group and divisional executives put the business under the microscope. According to one participant: "The sessions are intensive and everyone comes out completely drained. But we come out knowing just where we stand."

Pountain says the formula works well and the results are plain for all to see. There is no suggestion, he emphasises, that the group is running out of ideas. "There is plenty of mileage left. We want to be a £100m profit company and will do it our way."

MICHAEL CASSELL

Vertical rush hours... and banking looks up in Hong Kong



There is nothing like an architectural award to provoke an office building's inhabitants to cynical laughter. But I was pleasantly surprised to find none of the 2,500 workers at the 48-storey NatWest Tower disputed this month's commendation from the Royal Institute of British Architects.

Just one grouse: for many workers, the morning and evening rush for the lifts can add up to 25 mins to journey time from foyer to desk.

IVO DAWNEY

LOOKING LIKE a pillar box of the building would be little short of mind-boggling.

In February this year, consulting engineers Pell Frischmann of London were hired to perform a HK\$7m (£632,000) technical audit of the project, drawing itself up to its full height of 41 storeys, due for occupation in mid-1985.

The bank claims it will be one of the world's finest buildings. Hong Kong is more impressed by the idea that it will certainly be one of the most expensive. One analyst claims the bank's ancestral home at No. 1, Queen's Road, Central, must be the only site in property-hungry Hong Kong with a negative net worth—since the amount of money being sunk into the building probably exceeds the resale value of the finished building plus the ground on which it stands.

The bank's British architect, Mr. Norman Foster, has conceived a structure which, sketches suggest, will look when completed not unlike a central heating radiator stood on end. Amiens Cathedral would fit inside the main banking hall. Scarcely since Egypt's Pyramids have been seen such money-no-object construction brief.

How much the bank is actually spending on its startling edifice is a matter of some contention. For quite a long time the bank itself apparently did not know. Back in 1981, when work got under way, the "shell" of the building was expected to cost HK\$1.35bn (£124.5m).

That figure started to become a pious hope when a steel contract had to be expensively renegotiated, and by late 1982

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Bryant
construction

Quality refurbishment and construction

SOLIHULL READING

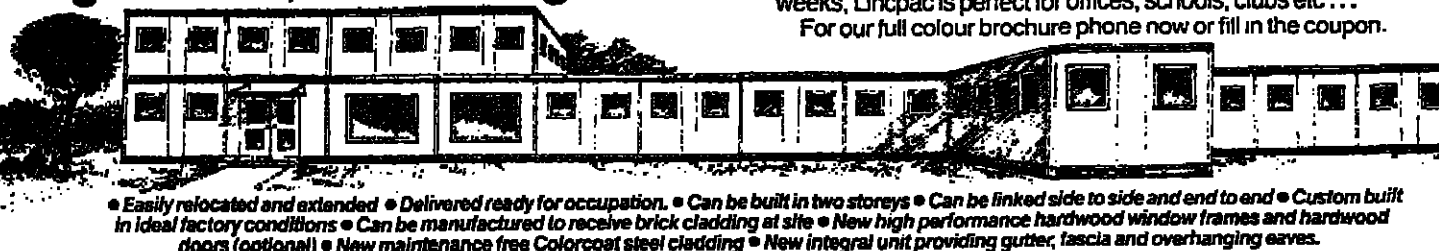
needed compounding, the bank has coincidentally completed a new residence for its chairman, currently Mr. Michael Sandberg. The house is called "Frischmann" and its cost may not be dissimilar. Sitting atop Mount Gough on Hong Kong Island, commanding 360 degree views, Frischmann is thought to have cost at least HK\$50m (£2.7m)—again not including a national value for what must be reckoned Hong Kong's premier residential site. While the bank headquarters grapples with technical modernism, Frischmann's design retreats into Hollywood Spanish, towered and turreted, with vaulting galleries.

As one of the world's most profitable financial institutions, the Hong Kong Bank can afford to pay premium prices for its infrastructure. Whether it might have spent its money more efficiently is a question which the Pell Frischmann report—as quoted by Target—addresses and ducks.

"Finally," the report is said to read, "it is necessary for us (as a professional team) to point out that the costs related to the development taken as an integral whole are out of all proportion to those obtaining with regard to a traditional building when taken against the background of the circumstances of 'normal' financing criteria. We do realise... the quite exceptional position the bank can afford to take in relation to such matters and that our opinion in this area of 'advice' could well be non-adrem."

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UK NEWS

Bullion seized in clampdown on smuggling

BY DAVID DODWELL

CUSTOMS AND EXCISE officials in London confirmed yesterday that gold bullion - perhaps worth more than £1m - had been seized as part of an investigation into gold smuggling.

A spokesman refused to confirm that £1m of gold bars had been seized from the premises of Charterhouse Japhet, the merchant banking arm of the Charterhouse group, as reported in a newspaper yesterday.

But he confirmed that seizures had been made from a number of premises in the City of London where banks have been innocent recipients of effectively contraband gold.

Concern over smuggling operations came to a head two weeks ago when London's leading bullion dealers halted their trading with the public.

Although this accounts for a small proportion of total bullion dealing, it has led to some hardship for gold coin dealers, and investors who hold gold coins.

Smuggling operations arise because gold dealers in the UK have

to pay 15 per cent VAT on all purchases. Smugglers bring gold into the country without paying VAT, reselling, charging VAT, and reap a huge profit.

The UK is attracting this smuggling activity because of the comparatively high rate of VAT charged. Rates vary from country to country throughout the European Community. In the Channel Islands and Luxembourg, for example, there is no tax, while in Belgium the rate is just 1 per cent.

Smuggling has emerged as a problem since April last year, when Sir Geoffrey Howe, then Chancellor of the Exchequer, closed a tax loophole by extending VAT charges to cover gold coins.

Until that time, only gold bullion and jewellery had been subject to charges. This allowed people to import gold coins free of VAT, melt them down, and then sell the gold either as bullion or jewellery - claiming VAT they had never paid.

"Since April last year, we have been able to reduce fraudulent trading," a Customs and Excise spokesman said yesterday.

UNIONS OFFERED NEW ROLE IN RELATIONSHIP WITH GOVERNMENT

Tebbit seeks deal on strikes

BY JOHN LLOYD, LABOUR EDITOR

MR NORMAN TEBBIT, the Employment Secretary, is prepared to grant trades unions a significant, if carefully circumscribed, role in national level negotiations on employment issues, including industrial relations legislation.

One of the major issues which he is keen to hold discussions will be industrial action in essential services. The indications are that he will look for a deal which would rule out strikes in those industries designated as essential - if the price of "buying out" such strikes could be agreed.

The possibility of such a relationship developing hangs on a debate at the Trades Union Congress (TUC) annual meeting next month. In two sessions of talks on Thursday and Friday last week both Mr Tebbit and the union leaders stressed the seriousness of the discussions.

Mr Len Murray, the TUC general secretary, and other senior TUC figures, believe there is no choice but to attempt to represent union members' interests at such talks - even though they may undermine the TUC's loss of power since the 1960s and 1970s.

Assuming a Congress vote in favour of a rapprochement - which neither the TUC nor Mr Tebbit takes for granted - talks between

the two sides will begin almost at once on the Government's white paper (policy document) on ballots for union executives, on strikes and on the existence of a political fund.

A Bill is to be introduced very early in the new parliamentary session, probably as the first major piece of legislation. Drafting is already under way, and Mr Tebbit does not believe that the unions, because of their refusal to consult be-

fore the election, can materially influence its contents.

However, he does believe that union objections to technicalities in the Bill could bring changes, and would certainly make the debate in committee stage, on both sides of the House of Commons, more informed.

On the trade union levy, where the Tory programme explicitly calls for consultations with the unions,

the employment secretary will look seriously at any suggestion which could meet his test of fairness - that is, that payment of the levy is fully consensual and voluntary. A TUC proposal which did so could pre-empt his presently preferred option of substituting "contracting in" to the levy for "contracting out".

Parallel proposals to give shareholders the right to decide on whether or not their companies gave money to political parties would, he believes, be helpful to legislation on the levy. However, such moves would be a matter for Mr Cecil Parkinson, the Secretary for Trade and Industry, and no decision has yet been made.

In the longer term, Mr Tebbit is particularly concerned to have talks on the structure of education, on apprentice reform, and on the payment of wages - the last of which was broached in these areas, and that new systems would work much better with their co-operation.

He is keen to see them play the role adopted by other pressure groups such as the Confederation of British Industry, by joining into the Whitehall struggles between departments.

He also believes he could get the TUC on his side against the educational establishment, to make education more vocationally oriented.

Cash call by TUC

BY PHILIP BASSETT, LABOUR CORRESPONDENT

THE TUC is facing a deficit next year so large that even if all its reserves were deployed to try to absorb it, there would still be a loss next year of about £300,000.

As a result, the TUC general council is putting proposals to next month's annual Congress for a two-stage increase in affiliation fees. Even this is less than the TUC needs to restore its finances to their end-1982 level.

Figures in the TUC's annual report, published today, show that income rose last year by about £300,000 to £5.1m, mainly because of an increase in fees of 7.5p per member in January 1982.

This increase, however, was off-

set by the continuing decline in trade union membership, and a consequent requirement to repay to member unions some £285,000 in overpaid affiliation fees from 1981.

An overall surplus last year of £423,789 was achieved mainly because spending rose much more slowly than in the previous year.

Spending is likely to have risen again this year and, coupled with static affiliation fees and an expected fall in membership in 1983 by a further 500,000 to a total of about 10m, a net deficit for 1983 of about £300,000 is likely. Meeting this would reduce the level of the TUC's main administration fund to about £800,000 by the end of the year.

Civil Service faces 3% pay rise ceiling

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

A 3 PER CENT ceiling for next year's rise in Civil Service pay is expected to be agreed by ministers soon after they return from their summer holidays.

Although the limit will be directly applied only to the wage bill for about 1m government employees, it will be an important benchmark for the next round of pay negotiations throughout the public sector.

Some hard-line ministers will argue that the limit should be reduced to 2½ per cent from the 3½ per cent applied to wage costs in the present financial year.

There is a view, however, in Whitehall that this would represent an unrealistically tight squeeze in relation to the present 7 per cent annual rate of increase in earnings for the economy as a whole.

Even a ceiling of 3 per cent would be more than percentage points below the rate of inflation expected by most independent forecasters for the end of 1984. The National Institute of Social and Economic Research, for example, believes the inflation rate will have risen to over 7 per cent by then.

However, Mr Nigel Lawson, the Chancellor of the Exchequer, is certain to take a hard line on public sector pay as part of his campaign to contain costs and reduce the Government's borrowing needs.

A 3 per cent pay ceiling would apply to the total wage bill rather than to individual pay settlements. But

the announcement will arouse strong protests from trade unions, because it would require further cuts in the number of jobs with probably a reduction of the living standards of those in work.

The Government is hoping to cut the number of civil servants to 680,000 by next spring, a reduction of nearly 4 per cent compared with the tally last October. A similar squeeze will also be applied to the 1m National Health Service workers, although staffing cuts will be aimed mainly at administrative workers rather than those involved in the care of patients.

A sharp reduction in the rate of wage inflation next year is vital to Government efforts to keep inflation on a downward spiral. World commodity prices have started to rise again this year after a 27 per cent fall between 1980 and the end of last year. This steep fall was an important help in reducing UK price inflation to its current annual rate of just over 4 per cent.

However, in the first five months of this year, world commodity prices rose by about 9 per cent. The recent strength of the pound has helped to hold back the cost of imports in sterling terms, but it is clear that the future impetus for lower inflation will have to come from wage restraint.

In the 12 months to June, the average increase in total earnings was 4 per cent above the rise in prices.

Yard strikers stay out

BY MARK MEREDITH

HIGHLANDS FABRICATORS, the offshore construction yard in the Scottish Highlands, is expected to start recruiting workers this week after dismissing its entire 2,000 hourly-paid workers last week for going on strike.

Meanwhile, the workforce has voted to continue the strike which

began over the removal of special shelters for welding work and the withdrawal by the company of free orange juice and coffee. The strikers are seeking to have the dispute made official.

Pickets are expected to be posted at the offshore yard at Nigg today.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Aug. 19-22
Bike Exhibition (01-365 1200)
Earls Court

Aug. 21-24
International Craft and Hobby Fair (04252 72711)
Wembley Conference Centre

Aug. 27-29
Hi-Fi Show (01-686 2599)
Heathrow Penta Hotel

Sept. 1-3
Business and Light Aviation Show (01-643 8040)
Cranfield

Sept. 3-7
Autumn Gifts Fair (01-855 9201)
Olympia

Sept. 5-8
Bulfinch's merchants exhibition—BEMEX (01-680 4200)
Wembley Conference Centre

Sept. 6-9
International Carpet Fair (021 705 6707)
Harrogate Exhibition Centre

Sept. 6-9
Offshore Europe Exhibition and Conference (01-549 8831)
Bridge of Don Showground, Aberdeen

Sept. 11-14
Cable and Satellite TV Exhibition and Conference—CAST (01-487 4297)
N.E.C., Birmingham

Sept. 11-14
International Menswear—MAB (0727 63213)
Earls Court

OVERSEAS TRADE FAIRS

Aug. 22-30
International Security Conference and Exhibition (0453 38085)
New York

Sept. 1-3
International Semi-Conductor and Electronics Components Exhibition—INTERNEPCON (0453 38085)
Hong Kong

Sept. 4-10
International Autumn Fair (01-483 3111)
Leipzig

Sept. 8-10
International Confectionery, Chocolate and Biscuit Trade Exhibition—INTERSUC (01-429 3964)
Paris

Sept. 10-18
International Autumn Trade Fair (01-891 2606)
Vienna

Sept. 14-21
International Engineering Fair (021-455 9600)
Brno

Sept. 15-25
International Motor Show (01-734 0543)
Frankfurt

Sept. 19-22
International Hotel and Catering Equipment Exhibition—IGAFA (01-486 1951)
Munich

Sept. 26-30
S.E. Asian Production Machinery and Industrial Development Show—MACHINE ASIA (01-456 1951)
Singapore

Sept. 27-Oct. 1
International Chemical Plant and Engineering Exhibition—INCHEM (01-221 2043)
Tokyo

Sept. 30-Oct. 4
Toy and Gift Autumn Show (01-839 5901)
Taipei

Oct. 2-6
Middle East Construction and Municipal Services Exhibition (01-855 8200)
Kuwait

BUSINESS

AND MANAGEMENT

CONFERENCES

Sept. 1-2
Metal Bulletin barter conference (01-330 4311)
Vista Hotel, New York, U.S.

Sept. 7-8
FT Conference: Asian energy (01-621 1355)
Singapore

Sept. 12-14
Risk Research Group: Captive insurance companies—establishment, operation and management (01-236 2175)
Tower Hotel, London

Sept. 14-16
Industrial Relations Services: Employee communications—how to get your message across and achieve success (01-228 4761)
College of Marketing, Cookham, Berks.

Sept. 14-16
Frost and Sullivan: Office automation and integrated information processing support systems (01-488 0334)
Hilton Hotel, Amsterdam

Sept. 15-16
INSIG: International seminar on micro-computers and banks (Luxembourg 209 31)
Luxembourg

Sept. 18-22
The Institute of Cost and Management Accountants: The design and development of management information systems (01687 2311)
Cawthorpe House, Bourne, near Peterborough

Sept. 19-20
Business Research International: The international loan markets 1983 (01-637 4383)
Cafe Royal, W1

Sept. 19-21
British Institute of Non-destructive Testing annual conference (0604 30124)
Keele University

Sept. 20-22
Reinsurance Management Institute: Fundamentals of reinsurance (U.S. 214-721 5360)
University of Dallas

Sept. 20
Oyez IBC: The art of negotiating for company executives and professional advisers (01-236 4080)
Portland Hotel, W1

Sept. 22
Institute of Purchasing and Supply: The use of computers to aid purchasing and materials management (0780 56777)
Cumberland Hotel, W1

Sept. 26-29
ETMC: European truck maintenance conference (01-572 7313)
Sheraton Hotel, Brussels

Sept. 27
Oyez IBC: The weaponry of civil procedure (01-236 4080)
Cavendish Conference Centre, W1

Sept. 28-29
FT Conference: World financial futures (01-621 3355)
Royal Lancaster Hotel, W2

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TECHNOLOGY

HOW APPLIED BIOSYSTEMS PRODUCES BIOTECHNOLOGY TOOLS

Genetics' pick and shovel

BY DAVID FISHLOCK, SCIENCE EDITOR

THOSE who made money out of the first Californian gold rush, the boisterous FID with a biblical profile advised City investment analysts, "were those who produced the picks and shovels." Dr Sam Elter, president of Applied Biosystems, the latest biotechnology company to seek London's money, makes tools for genetic engineers.

Applied Biosystems from Foster City, south of San Francisco, is just two years old but—uncharacteristically of the new crop of biotechnology ventures—has been making money for the last half-year.

Last month the company sold 1.4m shares and raised \$18m—a successful issue, comments David Louthers, investment manager for Biotechnology Investments, the Rothschild fund which specialises in biotechnology stocks.

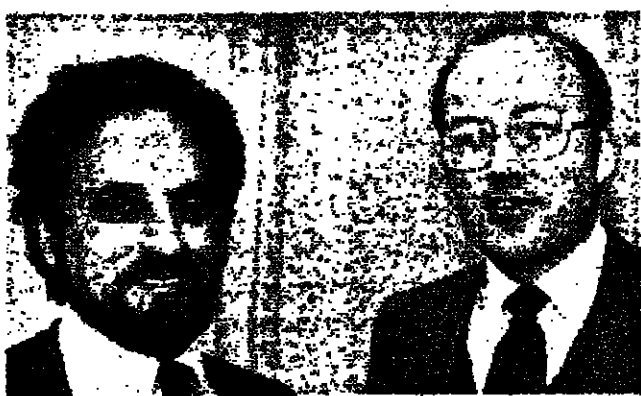
It has taken an instrument invented by the California Institute of Technology (Caltech) and developed it into a commercial product which sells for about \$100,000. ICI has just ordered the first to be bought by Britain, of a total of several dozen ordered, mostly by the U.S. and Japan.

The instrument is an automated protein sequencer. Its unique feature is the sensitivity with which it can perform its analysis on microscopic amounts of protein. Its user just writes his requirements into a visual display unit and the machine does the rest.

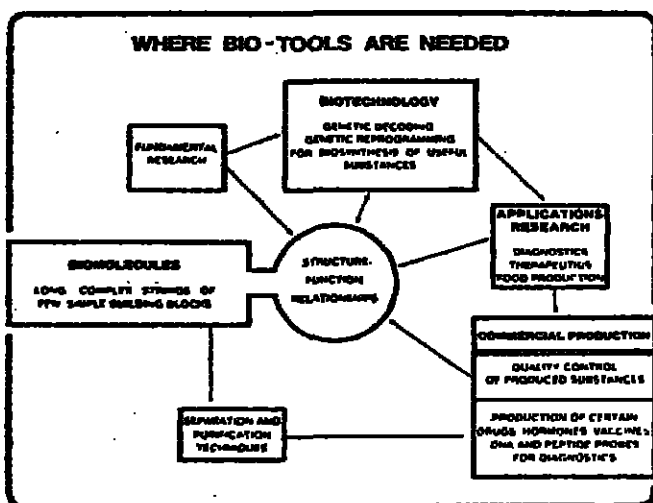
The basic technology of automatically working out the sequence of amino acids in a protein molecule has been available for nearly two decades. It consists of a series of chemical steps which recognise the final or "tail" amino acid in a sequence, remove it for separate identification, then go to work on the next, and so on.

The liquid-phase chemistry used ran into difficulties as the molecular biologists presented ever-lengthening sequences in ever-diminishing amounts for analysis. Caltech researchers led by Professor Leroy Hood, chairman of the division of biology, developed a new micro-chemistry based on gas-phase analysis. It could handle as little as 1-500th of the amounts of protein previously needed.

Applied Biosystems obtained an exclusive licence from Caltech to develop and manufacture a new commercial instrument and provide the high-purity chemicals on which "micro-sequencing" depends. Prof Hood, 44, became one of



Above: Dr Sam Elter (left) with his colleague. "Large companies cannot move as fast as a small one like ours," he says.



the new company's principal consultants. His assistant, Dr Michael Hunkapiller has joined the company this summer.

The model 470 A protein sequencer and its associated reagents are the bedrock of the company's business today. According to Dr Elter, Beckman Instruments, which had previously dominated the market for protein sequencers, when offered a licence by Caltech, had said it would take three or four years to develop such a sophisticated instrument to prototype stage. His company took a year.

"Large companies cannot move as fast as a small one such as ours," he has a payroll of just 65.

Dr Elter, who left a senior executive position with Hewlett Packard to help found Applied

Biosystems, used his former company's technology extensively in engineering the protein sequencer.

The Hewlett-Packard computer and electronics add up to about 30 per cent of the manufacturing costs. His company concentrated on the intricate system of automatic valves which must handle the flow of reagents and solvents without pick-up of traces of contamination.

It also focused on the reagents and solvents, specified by Caltech researchers but made and purified by Applied Biosystems. The sequencer uses chemicals costing about \$650 a month, promising substantial business once sales of the sequencer reach the hundreds.

Dr Elter estimates that between 1,000-3,000 research laboratories in the world today

could make use of a protein sequencer of this sensitivity. Industrial laboratories in the chemical and pharmaceutical industries—Du Pont, Eli Lilly, Hoffman-La Roche, etc.—have begun to order.

He has even received an order from the USSR—from the agency which evaluates foreign technology.

Hard on the heels of the sequencer, however, is a less pricey tool for genetic engineers with a much bigger appetite for reagents. This is his model 380 A automated DNA synthesiser.

It assembles and purifies pieces of DNA from 10-40 nucleotides in length, using innovative chemistry culled from the University of Colorado, where Prof Marvin Caruthers, another of the company's principal consultants, is based.

Applied Biosystems shares exclusive access to this technology with Beckman (now Smith Kline Beckman).

The DNA synthesiser costs \$42,500. The first was shipped only in March. But it consumes chemicals worth about \$3,200 a month. Dr Elter believes that revenues from sales of the reagents needed by his instruments will have caught up with instrument earnings, in about five years.

Beyond the DNA synthesiser stands a family of novel instruments for research and for disease diagnosis. It hopes to be the first company in the world to market an automated sequencer for DNA, able to unravel the make-up of a complete gene. Caltech is trying to solve this problem and Applied Biosystems has an option to licence its results.

Dr Elter was introduced to the City by N. M. Rothschild, whose \$50m offshore fund Biotechnology Investments was an early investor in his company. The fund now holds 6 per cent of the equity of Applied Biosystems.

Sam Elter says his aim is to maintain R and D expenditure at 23 per cent of revenue to ensure a steady flow of new tools in a fast-evolving field. His goal is simply to become "a major producer and supplier of products for biotechnology."

With a poetic turn of phrase he likens the goal of Applied Biosystems to that of an Elizabethan sonnet, to make tools that elicit the function of molecules in the way that a sonnet "elicits an emotional response from the reader."

Television

Sony's plans for digital television

WITHIN A year Sony will introduce television sets which incorporate digital techniques throughout its video circuitry. This eventually will have a significant effect on the design of television systems though, in the short term consumers will see no discernable difference in either quality or cost.

The use of digital circuitry, however, will lead to a reduction in the total number of components in a receiver making it cheaper to manufacture and improvement in the overall quality of the television picture. This will be particularly true for the larger screen sets which Sony is keen to develop. It could take seven to nine years for the company to incorporate the new design into its entire range.

Last week Sony demonstrated one of its digital televisions and has more than 60 patents pending on the design. Officials in Japan said that the system incorporates "non-interference scanning." This doubles the number of scanning lines which make up a picture on the television screen.

Digital processing was originally developed for the professional broadcasting market and Sony is not the only company to have developed digital processing techniques for the domestic television set. IFT in the U.S. already has such circuitry which was developed mainly to cut the cost of making sets rather than improving quality. It is likely that Sony will use some of the IFT circuitry in the lower range of its planned products.

It has also been rumoured that Sony will eventually bring the digital televisions for production at its plant at Bridgend in South Wales. It is expected to make an announcement in early September which will clarify its position in the UK.

ELAINE WILLIAMS

SWEDISH PHARMACEUTICALS

KabiGen—serving drug companies

BY ELAINE WILLIAMS

"I AM more interested in getting enough safe and efficient drugs rather than cashing in on the whim of financiers who don't know what to do with their money." So says Bertil Aberg, founder of a five year old biotechnology company called KabiGen.

KabiGen is 50 per cent owned by KabiVitrum, Sweden's state-owned pharmaceutical company. Based in Stockholm, it carries out research and development work in the field of recombinant DNA technology mainly for its parent group. KabiVitrum will be marketing a human growth hormone made using biotechnology techniques developed by KabiGen at the end of 1984 as a result of KabiGen's efforts.

Growth drug

However KabiGen has also worked with Genentech, in the leading U.S. biotechnology group, to produce that company's human growth drug. In fact, Mr Aberg said that the contract signed in August 1978 by Genentech's founders Robert Swanson and Herbert Boyer was the world's first industrial contract in the field of recombinant DNA techniques for pharmaceutical purposes.

It is likely that KabiGen will look for further industrial partners since there are many applications for biotechnology in a number of industries outside the pharmaceutical field such as the extraction of oil, in the pulp and paper industry and in mining.

Originally KabiVitrum had hoped to introduce the drug this year but Mr Aberg wanted to delay human growth hormone's appearance until he was happy about its level of purity. Producing materials

Last Thursday talks with KabiGen's owners began with a number of Sweden's large industrial groups to sell up to 40 per cent of the KabiGen stock. This is expected to raise up to SKr 100m to turn the company into a centre of biotechnical expertise.

Companies who are interested in acquiring a piece of KabiGen include Volvo, Korsnas-Marna, a large forestry group, Bofors, Boliden, and Alfa-Laval, which already has interest in biotechnology. The talks are expected to last a month.

Mr Aberg however, says that KabiGen's main job is to fulfil the needs of its parent companies. "The first contract could have turned KabiGen into a large company. In a way I am glad we didn't—we are here to serve the cell breeders. DNA is a tool not a product."

KabiVitrum is already the world's largest producer of human growth hormone using conventional techniques and has around 70 per cent of the world market. Now it is producing—though not yet selling—the hormone by Recombinant DNA techniques since this dramatically increases the amount of material which can be produced making Human Growth Hormone available to a wider number of people. It is also a more acceptable way of producing the drug by using bacteria rather than the unpleasant job of collecting tiny amounts of hormone from cadavers.

Originally KabiVitrum had hoped to introduce the drug this year but Mr Aberg wanted to delay human growth hormone's appearance until he was happy about its level of purity. Producing materials

using recombinant DNA techniques were "more a problem of purification than expression," he commented.

Genes

As well as its research effort in producing various types of drugs and vaccines using Recombinant DNA, KabiGen is recognised in the industry as being at the forefront of the technology in making "gene machines" mainly for its own use.

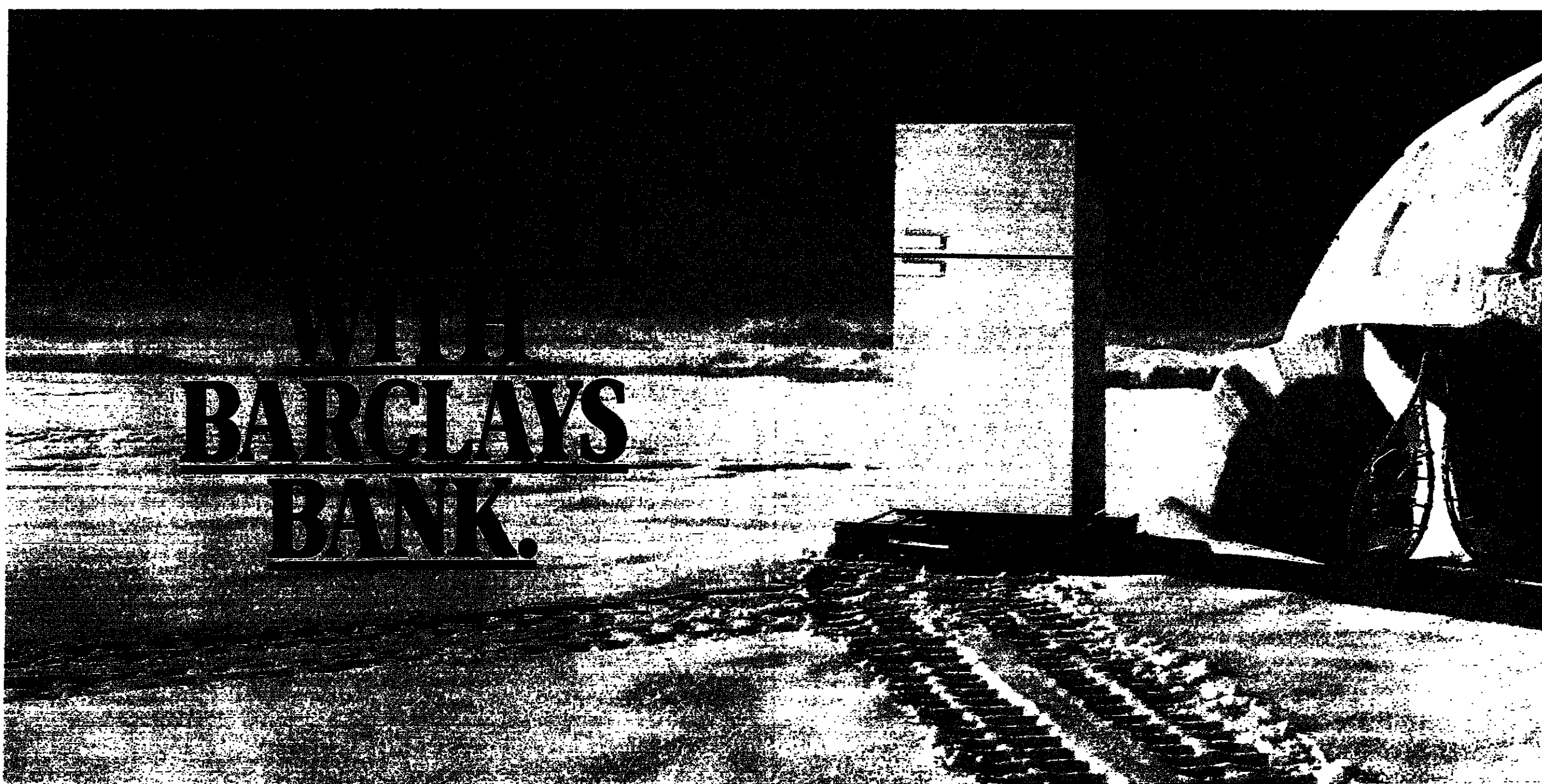
The company has developed a fully computerised machine which can turn out genes—portions of DNA—for experimental use by stringing the basic nucleotides, building blocks together. Mr Aberg said that the machine was capable of adding one nucleotide every 15 minutes to a particular chain. KabiGen has made a machine for Uppsala University researchers but is not interested in setting up a full scale production of its gene machine.

Mr Aberg employs about 20 people though the company has close contacts with a group at Umea University in northern Sweden. KabiGen's budget now stands at around SKr 15m though it has not yet made a profit. "KabiGen isn't made to make money today," he said. Neither does he envisage KabiGen becoming a huge biotechnology company. "Perhaps we will have up to 60 workers," he said.

Academic

Aberg left his academic career at the Royal Veterinary College in Stockholm to join KabiGen. Now he says that he will stay at KabiGen "until anyone asks me to do something funnier." He admits that setting up a biotechnology company in Sweden at the end of the 1970s was difficult due to the fierce public debates and calls for close scrutiny of any work related to biotechnology.

Rather than face further controversy Mr Aberg helped set up Advanced Genetic Science in the U.S. which applies hybrid DNA technology to plant cells rather than bacteria. Advanced Genetic Science which was planned to go public in August still retains Mr Aberg as a consultant to the board of directors.



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THE ARTS

For Those in Peril/Shaw

Martin Hoyle

The National Youth Theatre opens its season with the winner of the Texaco playwrighting competition, an astonishingly assured treatment of the 1931 Invergorrison mutiny, by 22-year-old Christopher Shaw from Pontypriid.

Though allowed the Shaw for its summer run, the company is officially homeless. Incredibly, the foreign ground of such talent as Murray and Quirk, Jacobson and York, is still without a grant from the Arts Council.

Lordliness of manner and mysteriousness of motive may recall the divine; but not the myopia nor total lack of judgment. TV recently retold the Invergorrison episode. Although the author has created a fictional ship, he keeps to the salient facts: Ramsey MacDonald's shocking 25 per cent pay cut for the lower ranks (to three shillings a day); the beer glass thrown at a young officer; the sun. Desian Segrave is a powerful advocate of seamen's rights; Roger Wood's Mark Antony act in talking the strikers home underlines the pity of it: they were almost honourable men. Among the small parts Niall Reilly's frighteningly nasty disciplinary PO conjures up an Orwellian vision of military police as eternal winners.

Rigoletto/Coliseum

Andrew Clements

English National Opera has wasted no time in bringing the smash hit of last season back into the repertoire. Jonathan Miller's production of *Rigoletto*, translated from Renaissance

Manus to the world of the New York Case Novena in the 1950s, is on its own terms a tremendous theatrical coup. As Max Loppert pointed out in his review of the first performance last September, the new set of historical references brings their own effective resonance; the period designs of Patrick Robertson and Rosamund Vercoe are perfectly observed.

The juxtaposition of fierce primitive passions with a neat content of history and contemporary setting makes the opera infinitely more involving than many a more glamorous and international staging.

But this sharpening of visceral impact is achieved at some cost. In the end Miller has simply exchanged one kind of historical naturalism for another; and if personal relationships are more sharply etched in his Mafia world, political concerns, the subtleties of social stratification of Verdi's original, are played

mark in the eyes of the Special Branch.

Mr Shaw refrains from caricature. The strikers (the dread term "mutiny" is used as the last resort) include a committed Marxist opposed by an apologetic humanitarian ("It's about pay—it's about ourselves"). The officer class too may have joined to escape poverty when the family business crashed. The basic conservatism of the armed forces is touched on (sneers at MacDonald and "that fat pacifist," the Chancellor).

Comedy is provided by two bemused airmen on secondment, and such pleasurable moments as the Chaplain leading community hymn-singing with a community of one. The officers' sharp dialogue echoes below-decks bluntness. "Illiteracy is not confined to the working classes," they remark in the higher reaches: "there are members of this government who can only mis-read the Daily Telegraph."

Desian Segrave is a powerful advocate of seamen's rights; Roger Wood's Mark Antony act in talking the strikers home underlines the pity of it: they were almost honourable men. Among the small parts Niall Reilly's frighteningly nasty disciplinary PO conjures up an Orwellian vision of military police as eternal winners.

The lessons of Pevsner and Nairn

Architecture

Colin Amery



Under threat — The Salutation, Sandwich. Right: Sir Nikolaus Pevsner

English architecture last week lost its greatest chronicler and friend. Sir Nikolaus Pevsner, who was born in Germany in 1902, died after a long illness at his home, a little Victorian house tucked away in Hampstead. It is hard to think of anyone else who has done so much to record and explain English art and architecture.

His art historian training was acquired in Germany, his thoroughness never left him nor his ability to be stimulated by the challenges of scholarship. But Pevsner was not a remote academic, his amazingly full career saw him constantly at work on committees, commissions and conservation groups actively promoting the values of architectural quality.

In the remarkable series of Reith Lectures in 1955 this learned German art historian objectively explained the characteristics that create what he called "The Englishness of English Art." He had come to live in England as a refugee from the Nazis in 1934 and his ability to understand the polarities of the English character reflected both his admiration of English tolerance and his awareness that he was an outsider.

It was Pevsner who explained the matter-of-factness of Perpendicular architecture, a style that has no remote parallel abroad. He saw the

square-topped tower as a totally English phenomenon because of "its absence of demonstrated aspiration." It was Pevsner who took the line of beauty from Hogarth and related it to the curving paths and serpentine lakes of Picturesque landscapes. Pevsner, too, saw the English landscape as a man-made tribute to the idea of freedom, the opposite of the formal exercises of pompous tyrants.

Pevsner's greatest achievement and his most lasting memorial are the 47 volumes of *The Buildings of England*. It was Allen Lane and Penguin Books who backed this staggering enterprise which took Pevsner and his team 21 years to complete after visiting more than 30,000 buildings.

The first volume deals with Cornwall. For three shillings and sixpence in 1961 you could buy a book which covers the man-made achievements of the county from prehistoric times to the present day. Tales are legion of the field work undertaken by Pevsner and his wife Lola—who drove the car. After preliminary research by his acolytes the master himself would endure days of dreary bed and breakfast guest houses, endless packets of sandwiches, so that he could see for himself as many works of architecture as possible.

The pattern set in the earlier volumes continued to the end. First there is the general

description of a place and then the serious, often long and highly detailed account of the parish churches—even including short and cryptic tales of the church plate. Then, if Pevsner thought that the place deserved it, there is the perambulation—a guided walk around the best streets punctuated by his perceptive observations. No other country has such a record of its surroundings—our debt to the energy of this unremitting observer is immeasurable.

It is sad to record the death of one of Pevsner's collaborators and a stylish and influential writer in his own right, Ian Nairn, who died last week, aged 82. Nairn was in a very different mould—he loved architecture and wrote about it with verve and passion from a subjective standpoint. Both he and Pevsner worked on the *Architectural Review* in its heyday in the 1950s when it was a fervent campaigner for architectural quality and catholicity of critical comment. Nairn wrote his own guides to London and Paris and they remain entirely fresh and enthusiastic.

Both Nairn and Pevsner were responsible for the development of an awareness of architecture and landscape that is beginning to influence a wide range of people. They understood the very English qualities of quietness and harmony. Both are

to be seen in the houses and gardens of Sir Edwin Lutyens and it is one of the finest of these that is at present in the greatest danger. In Sandwich, Kent, Lutyens designed a house for two bachelor brothers. Called *The Salutation* it stands in a remarkably intact and beautiful garden with avenues and axes that create an aesthetic harmony with the "Wrenaissance" house that is peculiarly English.

This Grade I listed house and garden has been purchased by a developer whose architects, Clifford W. and R. C. Shrimplin, have prepared plans for two rows of small houses and two large detached houses in the garden and proposals to convert the house into flats, or an hotel or an old people's home, or a conference centre.

Dover District Council now has to look at these plans and it is clear they must be rejected. To destroy a remarkable garden and wreck the integrity of a great house (that is not too large to live in today) would be a grotesque offence to all that is best in English architecture and gardening. It is almost unbelievable that such wanton contempt for our surroundings is still abroad.

The lessons of the great Sir Nikolaus Pevsner and Ian Nairn must continue to be taught—only constant vigilance can ensure that the buildings of England are still appreciated.

The Sixteen/Elizabeth Hall

David Murray

The Sixteen is (are?) a vocal ensemble formed five years ago by Harry Christophers, who conducted their South Bank Summer Music performance on Friday. In two Bach motets for double choir—the gentle "Komm, Jesu, komm" and the more elaborate "Der Geist hilt"—they made a bright, gleaming sound, very precise, very alert. Their sopranos and altos kept long lines beautifully suspended without weakening. Something in the interpretative manner implied a conscious artistry of a later stamp, not quite Bach's robust sobriety but as concert-hall renderings these were appealingly lucid.

So was Yo Yo Ma's treatment of the 3rd Cello Suite, nicely placed between the motets. As usual his sheer technical despatch was electrical: he sounded a little hurried, less settled than in the splendid Bach recital I reviewed in the spring. It was remarkable playing anyhow, and in the best Summer Music tradition he reappeared modestly among the Capriccio ensemble, after the prize to help accompany the Requiem of Maurice Durufle.

There has been a growing

vogue for this Requiem, by a composer who has now enjoyed an even longer life than the venerable Faure, whose own much-loved Requiem has been patently been Durufle's model. In form and arrangement, at least, in detail, Faure's musical language is consistent and integrated as Durufle's in this work is not. The vocal lines here are derived from plainchant, constantly in even notes (one begins to long for dotted ones), but the accompanying harmonies are theatrically suffused and *fin de siècle* (Durufle was a Dukas pupil). Beyond the general evocative effect, quite sincere and tasteful, the music is not really artless.

Led with panache by Christophers, but denied its full orchestral dress, the Requiem missed its proper cathedral décor. The arrangement for chamber orchestra (a handful of strings, three trumpets, timpani and a very busy organ covering the woodwind parts) is attractive and skilful in its own right but offers routine mimicry where a sumptuous spread of sound is required. Though it was pleasant and moderately interesting, it would have been more fun to be conned in style.

London Sinfonietta/Elizabeth Hall

David Murray

The indefatigable Simon Rattle appeared again in the South Bank festival on Saturday, this time conducting the Sinfonietta—another long programme, another great success. The Sinfonietta was considerably reinforced: initially with strings to make up the 23 needed for Richard Strauss' magnificent elegy, the *Metamorphosen* of 1945. The deep mahogany sound at the start of seven low strings, gathering

violas as they proceed, was gorgeous, and with broad, controlled tempi Rattle shaped the long arch of the work nobly.

Just one heart-wrenching detail was missed. With the first metamorphosis of the opening tune, it acquires a magical *echi-Strauss* cadence; Rattle hadn't hit upon Raymond Leppard's trick of stressing the lower notes at its second bar, and its grief-and-consolation quality was regularly weakened. Otherwise, a most satisfying performance.

Beethoven's op. 56 Triple Concerto followed, a little muddled romp with Young Uk Kim, Yo Yo Ma and Emanuel Ax as the keen soloists. Bits of

shaky unison, a too-forward piano, and the fact that the cellist kept a higher expressive profile than the violinist Kim did nothing to dampen the inspiring effect. They all sprang eagerly upon the best things in a famously uneven piece, projecting as much conviction in the earlier movements as in the surefire Polonaise finale. The Sinfonietta was brilliantly alert.

Rattle chose to end with two ears and the tail Janacek's *Cunning Little Vixen*, the singer-less Suite drawn from the long arch of the work nobly. Act I and then the whole final section, with a stirring detail, the Forester's narration, Allen and impeccable support by Miriam Bowen and Philip Dugan. Without voices or story the Suite might seem only a string of colourful *estimates*, and the Forester's narration wants the whole preceding action that it crowns. In fact Rattle's blazing enthusiasm, and the exuberant Sinfonietta response, made it all a triumph. A concert sampling from what is essentially a music drama, it could not have been more exciting.

Edinburgh Festival

Michael Coveney

There Is No Alternative

After Friday's sunshine, Edinburgh is now bathed in a warm mist, the castle and Scott Memorial cloaked in a romantic shroud when viewed from the end of Princess Street. As I write, the city cheers on the opening Sunday afternoon, the Edinburgh Festival of the Last Days of Mankind runs for over four hours with three intervals. Claudio Arrau has been badly stung by a bee and will not be coming. The first evening, Edinburgh Book Festival was launched on Saturday night with a raucous party in Charlotte Square. I declined an invitation in order to see a fringe play about the Scottish herring industry of a century ago.

This, it transpired, was a major error. But finding new plays on the fringe—which has been in reasonably full swing for several years—is a difficult task. Every now and then an alternative comic play comes along. You cannot take two steps along

George Street without bumping into one. They constitute, in fact, the mainstream. And must have been with Channel Four in their back pockets. They outnumber even the sizeable audiences in the Assembly Rooms whose director, William Burdett-Coutts, the Daigle of the Fringe, talks openly about "quality control."

Gone are the days of happy discoveries in draughty church halls as the fringe becomes a commercial meat market in the two big producing venues of the Assembly Rooms in George Street and the Circuit just around the corner from the Lyceum Theatre. The Traverse Theatre Club, where the fringe was born, is today a sad morgue, offering only four productions throughout the three weeks and only one of them—Bugler Boy by Stanley Eveling—a brand new play. When I clocked in on Friday night to see it, four people behind the bar woke up to serve me. In

the old days, you had to fight through excitable, beer-swilling crowds and both the theatre and the bar were

The herring bone I wish to pick is *The Shutter Falls*, by Norman Malcolm Macdonald, directed in the Assembly Rooms by maestro Burdett-Coutts himself. God knows what the others must have been like. It's small beer, all right, weak and warm.

It takes some snapshots of a less gutting fish and smothered them in the sentimental recollections of a moony descendant. Some whingeing Scottish folk music made it just about unbearable.

The play most worth seeing on the fringe will probably remain *The Ascent of Sir*, by Aiden and Isherwood, directed by Thomas Cairns for the Oxford Theatre Group in St Mary's Hall. It's a wonderful play about heroism and comradeship in an anti-patriotic mood of 1958, but it stands up remarkably well and even still retains a genuinely experimental flavour. If there's a better text than this on the fringe, I'd like to hear of it.

National Youth Orchestra

Max Loppert

The National Youth Orchestra chose, as the main work of Friday's annual appearance at the Proms, the Elgar Second Symphony. Under Charles Groves the youthful players gave a lusty account of it, unflinching, secure in grasp of notes, unfailingly committed, and, as ever, the Albert Hall comfortably registered the fullest Elgarian sonorities.

In other ways, though, the choice was perhaps less than ideal. The symphony requires subtlety and spaciousness of statement no less than energy; in particular, the fine detail of Elgar's melodic writing requires a roundness and bloom on the string tone if its elegant lyricism is to be made widely expressive. In this performance, at least to the ears of an uncertain admirer of the work,

bombast took precedence over all other characterising qualities.

No other quibbles about programme composition: for the opener, Strauss' gargantuan *Festspiel Prelude*, so grossly fattened with brass and organ as to become almost endearing, provided a tonic exhibition of the orchestra's special accomplishment, and of Sir Charles's control of it. And in the concerto, Szymanowski's second for violin, the delicacy of all the wind curlicues provided a ravishing accompaniment to Wanda Wilkomirski's matchless delivery of the solo. The shape of the work emerged with masterly clarity, the colour and alchemy with renewed vividness: this was, surely, one of the notable performances of the Prom season.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

August 19-25

Music

LONDON

Paco Pena, flamenco guitarist and company. Royal Festival Hall (Mon to Thur) (8283191).

Songmakers' Alliance. Songs by Schubert, Wolf, Mahler and others. Purcell Room (Mon), (8383191).

London Sinfonietta conducted by Simon Rattle with Yo Yo Ma, cello, Emanuel Ax, piano and Young Uk Kim, violin. Knussen first performance, Mozart, Berg and Ravel. Queen Elizabeth Hall (Tue), (8283191).

Songmakers' Alliance with Jill Gomez, soprano, Maryn Hill, tenor and Graham Johnson, piano. Foulness, Debussy, Ravel and others. Purcell Room (Tue).

South Bank Summer Music, Brahms and Janacek. Queen Elizabeth Hall (Wed).

PARIS

Bambini de Prague conducted by Bohumil Kulisek. Renaissance and Baroque music (Mon 8.30 pm) St-Louis in the church.

Saint Sacrements (8.30 pm). Stravinsky "Histoire du Soldat," conductor Pascal Levy, producer Francois Bou (Mon 8.30 pm). Theatre de l'Escalier d'Or, 18 rue d'Enghien, Metro: Bonne Nouvelle.

One Hour With Chopin by Dang Thai Son, piano (Tue 8.30 pm). Townhall of the 5th arrondissement.



Mozart: Played in Paris by the Quatuor Rosamonde

Quatuor Rosamonde: Mozart, Beethoven, Weber (Wed 8.30 pm). Theatre de la Madeleine, 41 bd du Temple, Metro: République.

Ensemble Venance Fortunat conducted by Anne-Marie Deschamps. Nature in religious singing in the Romanesque epoch (Wed 8.30 pm). Thur 8.30 pm). Sainte-Chapelle.

Philharmonia Hungarica conducted by Alain Paris, Colette Alliot-Lugaz, soprano, Christian Ivaldi, piano: Soiree Mozart (Tue 8.30 pm), Law Faculty Asses.

NEW YORK

New York Philharmonic Summer's free park concerts continue with

Mostly Mozart Festival: Festival Orchestra conducted by Leonard Slatkin, with Richard Goode piano, Helmut Rilling organ and Aurele Nicolet Dute. Richard Strauss, Mozart, Kalidasa, Haydn (Mon, Wed); Roger Nierenberg conducting, All-Mozart programme (Thur), Avery Fisher Hall, Lincoln Center (8742424).

HOLLAND

Amsterdam Concertgebouw: Bernard Haitink and Concertgebouw Orchestra (Wed).

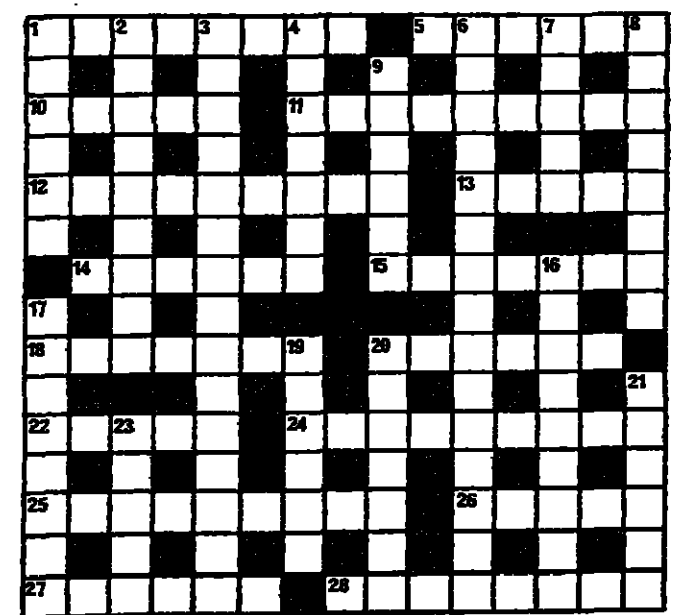
Newswerk, Dam Square, Amsterdam: Organ recital (Thur).

My Fair Lady at the Amsterdam Stadschouwburg, direct from London's West End. Until Thursday.

F.T. CROSSWORD PUZZLE No. 5197

- ACROSS
- 1 A snack in Kent (8)
 - 2 Sailor with guide so to speak. Not here! (6)
 - 3 Man in America married and showed respect (5)
 - 4 Little, possibly bridge player obtained dishonestly (3,6)
 - 5 Figure of speech could soften the blow (8)
 - 6 The German going round old City is a painter (5)
 - 7 Suit single father with little boy (6)
 - 8 Cunning Christopher by the headline (7)
 - 9 The German going round old City is a painter (5)
 - 10 Continue to have an affair (5,2)
 - 11 Hint to first patient induces excellent health (6)
 - 12 For reasoning, look to soldier with key (5)
 - 13 Pitch texts by a river bell-tower (8)
 - 14 Involve in crime perhaps (9)
 - 15 Meal not started is less apparent (5)
 - 16 One day disaster—French Revolutionary drowning (6)
 - 17 Maybe palling on coming across an eater (8)

- DOWN
- 1 Stand-in allowed to get money from property (6)
 - 2 Male heard daily (8)
 - 3 Why leads I descend somehow; I was born woeful (10, 5)



- 4 Their reviews often in a 2 (7)
- 5 Generally having a dialect? (7, 8)
- 6 Compound Queen of Persia dropping aspirate (5)
- 7 Abstrainer trains perhaps to be teacher of Hindu writings (8)
- 8 French writers appear with hat decoration (6)
- 9 Excitable Oriental proposal to a student (8)
- 10 Mean person once kitchen slave (8)
- 11 Drink that causes trances? (6)
- 12 Typist has time for painting technique (7)
- 13 Former Argentine president entertains King on platform (6)
- 14 Roman swindle on Surrey borders (5)

Solution to puzzle No. 5195

ACROSS
1. SNACK
2. SAILOR
3. MAN
4. LITTLE
5. FIGURE
6. THE
7. SUIT
8. CUNNING
9. THE
10. CONTINUE
11. HINT
12. FOR
13. PITCH
14. INVOLVE
15. MEAL
16. ONE
17. MAYBE

DOWN
1. STAND-IN
2. MALE
3. WHY
4. THEIR
5. GENERALLY
6. COMPOUND
7. ABSTAINER
8. FRENCH
9. EXCITABLE
10. MEAN
11. DRINK
12. TYPIST
13. FORMER
14. ROMAN
15. BORDERS

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International Property Review

Every Friday the Financial Times publishes a detailed review of the activities in the UK and international property markets.

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Monday August 22 1983

Turkey: a lost opportunity

WHEN TURKEY'S generals seized power three years ago they promised to hand over the running of the country to a "liberal, democratic, secular administration based on the rule of law." They also said that the political parties whose activities they banned would be "reactivated." Both those promises ring hollow today following Friday's moves to ensure that only a narrow range of loyalist parties is able to contest the elections due in November.

Few people questioned the need for radical steps in 1980. The country's economy had just begun to turn for the good, but successive civilian governments had proved incapable of tackling the mounting political violence. Over 20 Turks a day were being killed by terrorist groups. Turkey's NATO allies began to fear for the integrity of the south-east flank of the alliance.

Tolerance

The restoration of social peace was so important to the Turks that few initially questioned the cost in terms of arbitrary government. Equally, Turkey's allies abroad such as Britain, the U.S. and West Germany were more interested in the country's regained stability than in reports of abuses of human rights. The tolerance showed to the regime reflected faith in the generals' promises to return their country to democracy and a welcome for the IMF-backed economic management of Mr Turgut Ozal, then deputy prime minister.

In the past year serious doubts have begun to emerge on both these scores. The constitution drawn up by General Kenan Evren and his fellow commanders proved a potentially authoritarian document. It was introduced following a one-sided propaganda campaign by its authors. Far from reacting to the 91 per cent vote in its favour by putting out a hand of reconciliation to their opponents the Generals chose to crack down on the universities, the press and the old political world.

All this seemed to matter less when there was a chance that November's elections would provide the Turkish people with a genuine choice between a

range of responsible political parties; but on May 31 the authorities arrested Mr Süleyman Demirel, the last civilian prime minister, and banned a party aiming to recreate his conservative Justice Party. Throughout the summer they cast a series of vetoes on would-be founders of political parties. On Friday they made it virtually impossible for the heirs to both the two main parties before the coup to contest November's elections.

Choice

As matters now stand, Turkey seems likely to have to choose between the Nationalist Democracy Party, headed by a retired general and blessed by the military, the Populist Party, which the military have backed as a loyal opposition, and the Motherland Party. Only the last of these has been set up without the generals' blessing and it is headed by Mr Ozal who was their former deputy prime minister and appeals to a narrow and relatively conservative section of the electorate.

At the same time as the elections threaten to prove an increasingly irrelevant exercise, the country's economic recovery is beginning to come under question. The export boom on which so much has depended has begun to dry up. Workers' remittances are down and GNP growth forecasts have had to be cut. A number of finance houses have had to be bailed out by the authorities, as the Turkish military would move in, clean house and move out as they had in 1960 and 1981. Now it seems the generals are more interested in perpetuating their own rule than in handing over power to a government which would support their determination to extinguish all traces of the old politics may be storing trouble for the future.

Mr Tebbit is willing

THE FIRST steps towards a dialogue between the Thatcher Government and the trade union movement were taken at the end of last week. The tentative, almost supplicatory air with which Mr Ken Murray and his TUC colleagues approached the talks with Mr Norman Tebbit, the Employment Secretary, was in striking contrast to the pre-Thatcher era.

For most of the 1960s and 1970s tripartism was in vogue. As the trade unions told the Donovan Commission in 1969 "governments treat the TUC as a sort of industrial parliament" and seek its approval "for legislation which will have a day-to-day influence on the work of the unions."

Sectional

Mrs Thatcher's Government, while preserving tripartite bodies such as the National Economic Development Council and the Manpower Services Commission, has paid scant regard to the TUC's views either on economic policy or on matters directly affecting trade union activities. The unions, for their part, have retreated into hostile non-cooperation. Whether the testing of the ice, as Mr Murray called it, will go any further depends on decisions at next month's TUC Congress. Mr Tebbit himself seems willing to consult the unions more closely on employment issues, including industrial relations legislation.

Tripartism, fortunately, is unlikely to stage a revival. Its economic consequences were generally harmful. Successive governments paid too high a price for trade union support; the TUC's ability to deliver on its commitments was in any case questionable. Moreover, while trade union leaders enjoyed the status which governments gave them, the rank-and-file derived little benefit and, indeed, showed little interest in these activities.

Preoccupation with national politics weakened the dialogue between leaders and members, who continued to pursue their sectional interests. As part of the reappraisal now going on within the trade union movement, this policy role is being increasingly questioned. Quite apart from the uncertain electoral future of the Labour Party, there is an obvious absurdity in trade union leaders determining the party leader-

ship on behalf of members whose consent to the party may be non-existent. The primary function of trade unions is an industrial one, to look after the interests of their members at the workplace. This is not just a matter of bargaining over wages and conditions. It extends to relevant legislation and to trade union practices which contribute to high unemployment and low productivity. Most of the productivity advances which have been made in the past two or three years have been negotiated at plant level, sometimes in the face of hostility from officials at the centre. Yet there are some topics for instance, reform of apprenticeship—where the co-operation of trade unions at national level is essential. This applies even more obviously to changes in the framework of collective bargaining, designed to make the process more effective and to reduce the need for industrial action.

In its first term the Thatcher Government took steps to bring certain trade union activities within the law. The next in the series of Trade Union Reform Bills, to be introduced after the summer recess, will deal with the election of union officials, pre-strike ballots and political funds—all matters where there is a wide consensus on the need for change. But there are practical limits on a government's ability to impose change. Dialogue and consultation are more likely to produce reforms which will stick.

Contentious

Last week's talks covered, among other things, the Youth Training Scheme and reform of the Trade Union Reform Bill, which permit employees to demand wages in cash. But the discussions could eventually be extended to more contentious subjects such as no-strike agreements in essential services.

This is a healthy development and it would be a pity if next month's Congress put a stop to it. The TUC has no right of veto, but like the CBI and other special interest groups, it has a legitimate contribution to make on matters which affect its members. As long as the Government is prepared to listen and as long as the unions offer something more than a dogged defence of the status quo, the dialogue could produce useful results.

It is well known that Britain's engineering industry has been among the hardest hit by the recession of the past three years. Mechanical engineering output is down by nearly a quarter since 1979, and many companies have been burdened with huge closure and redundancy charges.

But contrary to some suggestions, this important industry is certainly not dead, dying or even decimated. Many companies, some not frequently in the public eye, have come through the recession, if not unscathed, at least in fairly good shape and a sparkling few have actually managed to increase their earnings.

These hardy survivors are of all sizes and active in a variety of businesses, but an FT analysis of 50 leading quoted engineering companies reveals some common characteristics—prudent financing, high quality production, clear strategy based on specialisation, alert management. True, there are also some uninspiring companies that have managed to ride with good times in their sectors while other well-managed companies have been engulfed by overwhelming forces in theirs.

The 50 companies are taken mainly from the list of those studied by London stockbrokers, Henderson Crosswhite, who are respected for their coverage of the engineering industry.

The measurements of growth or decline in the companies' pre-tax profits, earnings and market capitalisations were made from data publicly available on March 10 1983—just as the recession in manufacturing industry set in—and July 27 1983.

One questionable exclusion from the list is the highly successful General Electric Company.

GEC is mainly an electrical, electronics and consumer products business. Profits from the two segments of its business that fit most comfortably in this group—power engineering and industrial—have in fact declined by 13 per cent since 1979.

Of the 50 companies, over a third have improved their profits since 1979, but many, such as Northern Engineering Industries, have done so as a result of acquisition.

By the more critical measure of earnings per share, which adjusts for profits acquired through issuing new shares, only 15 have improved their performance. NEI's earnings per share, for example, are down 24 per cent.

The shares of the 50 companies about a quarter of which are in loss, would have made a very bad portfolio in the past three years. Together, they have underperformed the London market by about 50 per cent.

However, investors appear to be taking a more positive view

BRITAIN'S ENGINEERING INDUSTRY

Survival kit: niches and luck

By Ian Rodger

NEI DOWTY DAVY APV RENOLD BICC

HOW 50 LEADING COMPANIES HAVE FARED

(July, 1983, compared to March, 1980)

Company	Market capitalisation at 27.7.83			Pre-tax profits		
	£m	change	Rank	£m	%	Rank
NEI	217	+282	1	39.5	+29.5	13
Anderson Strathclyde	85	+234	2	15.5	+27.8	2
Whessex	21	+200	3	6.5	+34.4	1
Matthew Hall	84	+162	4	11.6	+61.7	7
BICC	468	+134	5	98.6	+74.4	4
Howden	59	+128	6	9.25	+40.1	11
Haden	40	+123	7	8.6	+127.3	3
APV	102	+117	8	17.6	+3.0	20
Pegler-Hattersley	83	+107	9	17.8	+30.1	12
Hopkinson	13	+107	10	3.5	+32.9	9
Westland Aircraft	84	+89	11	22.9	+37.8	8
Powder Millers	94	+88	12	12.9	+37.8	17
Vickers	104	+86	13	19.6	+67.6	6
Laird	77	+83	14	19.1	+72.5	5
Hawker Siddeley	607	+76	15	116.2	+7.6	19
Spirax Sarco	99	+77	16	8.5	+44.1	10
Smiths Industries	192	+77	17	26.7	+5.6	16
Simon Engineering	100	+69	18	20.7	+25.1	14
McKeechle	75	+63	19	10.2	+32.5	24
Steeley	133	+58	20	9.35	+64.3	32
Babcock	178	+57	21	20.5	+48.2	28
Chubb	101	+44	22	14.1	+23.1	21
Adwest	46	+42	23	13.7	+18.1	15
Glynwed	87	+31	24	6.2	+30.2	23
IMI	153	+26	25	21.9	+27.2	26
Baker Perkins	35	+25	26	1.6	+84.3	35
Birmid Qualeast	28	+3	27	1.4	+42.0	42
Dowty	224	+3.28	36.4	+17.1	16	

about the next few years. Over half the companies are now more highly valued in real terms than they were in 1980.

In addition, the combined market capitalisation of the 50 is up 40 per cent, well ahead of the 30 per cent rise in the GDP deflator over this period.

Among the companies whose earnings have risen during the recession, plant contractors are strongly represented by Whessex, Haden, Matthew Hall and Simon Engineering.

Part of the explanation is that contractors usually have strong balance sheets because of progress payments received from customers. Indeed, all four of these groups have net cash balances, no small boon in a period of very high interest rates.

Plant builders also tend to be specialised in particular types of plant, and so their fortunes vary with those of the industries they serve rather than the general trend of the economy.

Whessex, which specialises in high chemical plant, has been thriving on British nuclear power plant contracts in the past three years, while Davy has suffered with the collapse of demand for metallurgical plant.

APV, which makes food and chemical processing machinery, has had a much better time than the troubled Capper Neill, specialising in oil and petrochemical plant.

Aside from these general points, many other factors are at work, making APV and Simon Engineering outperform Capper Neill.

Capper, for example, is in financial trouble today largely because management was not rigorous enough in getting advance payments on foreign plant construction contracts.

Baker Perkins, whose products and management are highly respected, has had poor results in the past two years because of higher-than-expected costs in relocating a U.S. factory and the weak performance of a German food machinery associate.

Among the other successful companies, public sector custom is frequently an important factor. Anderson Strathclyde has depended heavily on orders from the National Coal Board. Westland Aircraft on orders for rapid transit equipment from Hong Kong.

Dowty, which supplies both the military and the mining equipment markets, is the only

Recession beaters

% growth in earnings per share 1979-80 to 27.7.83

Company	% growth
Whessex	226
Anderson Strathclyde	175
Haden	139
Matthew Hall	100
Howden	35.8
Westland Aircraft	28.8
BICC	26
Simon Engineering	22
Laird	20
Hawker Siddeley	8
Pegler-Hattersley	7
Vickers	3.4
Dowty	3.2
Hopkinson	2.2
Spirax Sarco	1.7

Men & Matters

Norman style

The normally gruff and imperious features of Employment Secretary Norman Tebbit must have cracked a little this weekend as he read his press clippings.

Descriptions of him as "serious" and "civilised" are rarely made by his friends, let alone the union leaders who met him twice at the end of last week and found themselves uttering these unexpected words afterwards.

The talks did not go all Tebbit's way, however. In the first session on the Youth Training Scheme discussion was monopolised by Bill Keys, vocal general secretary of Sogat 82, who began each fresh salvo "With the greatest of respect" then waded in with hot-blooded boots.

Only TUC general secretary Len Murray's bluntness in stepping in to sum up crisply while Keys paused for the occasional break kept the talks to a tolerable length.

Old hands in the TUC reckon they had better get used to Tebbit, even if they will never love him. He fancied a change, possibly to the Home Office, but was told to stay at Employment and finish his historic task. He thinks that Mrs Thatcher, never a quick maker and breaker of Cabinets, will leave him there for at least two years—which should give even Keys enough time to have his say.

But in the final agenda, published yesterday, this little squib of a motion looks as if it might set off a much bigger explosion. It has been amended three times—once, inevitably, by its GLC authors, but most provocatively by the Left-bashing Electrical and Plumbing Trades Union.

Any TUC campaign, the EPTU suggests, would face major difficulties because of the policies "of some of these authorities and their members" and the TUC should "seek



"I'm afraid you've been included in the sale to Eagle Star as furniture and fittings," Johnson.

National Association of Licensed House Managers demands for curbs on the sale of liquor outside the trade—a ritual call to the movement from the GLC Staff Association to resist the Government's proposed abolition of the GLC and metropolitan councils.

Not much seems to have been expected, since the only weapons the TUC was urged to use were "campaigning and publicity."

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assurances regarding future actions" before doing anything to help them.

The electricians' general secretary-elect, Eric Hammond, is expected to illustrate his arguments with examples from Livingstone's past and add some observations about his possible future.

Livingstone, with only visitor's status, will be denied any right of reply. Nor can he expect much protection from the chains which will be secured by Frank Chapple, outgoing general secretary of the EETPU.

Ill named

Boots is hopping with excitement about the interim approval for sale in the U.S. of its pain-reliever, ibuprofen. It will be the first new product of its kind to be sold over the counter since aspirin and paracetamol, and Boots expects to gain a substantial share of the \$1.3bn market.

The company is rather less pleased, however, with its marketing partner's choice of name for the product. It commiserates fully—Would you reach for something called Advil if you had a splitting headache?

"Sounds too much like anvil; a bit of a clanger," says one ad-man.

The product is known more soothingly as Nurofen in this country. But apparently shorter trade names are favoured by Americans and, according to Boots, trying to find one that hasn't already been adopted has been a real headache.

Gerald Harrison, OTC marketing director, suggested to the island's tourist authorities that his packers might pop in some publicity for Jersey with the tea-bags.

The first leaflets will go out this autumn with 20,000 Tolley tea-bags for Norway and 10,000 Horniman's for Sweden. If they go down well, the rest of Europe may be flooded next year.

age of 62, to help develop a cultural centre in Abu Dhabi.

Thompson, since 1965, has been responsible for opening the City's lending libraries and, more especially, for creating the City Business Library.

During holidays in those years, Thompson travelled to 21 countries as a consultant on schemes to establish yet more libraries and art galleries. "Very often," he observes, "their dreams and ambitions bear no relation to their resources."

That will clearly not be a problem in Abu Dhabi, flush with oil money and eager for more culture.

Thompson advised on the foundation of its cultural centre in a widening Corporation plans for developing its facilities which include a library, museum, national archives and auditorium.

The centre, he says, will not confine itself to works of the Arab world. "There is no question of having anything but Islamic art or Arab books—they want to be part of world culture."

Tea for tourism

Though it may sound slightly potty, Jersey will this autumn try to tempt more tourists to the island with tea-bags.

The island is a big exporter of tea. A company called Overseas Trading Corporation originally set up to escape English duties and taxes, has been packing tea there for over a century. Now part of the Allied Lyons group, it ships some 360 brands worldwide.

Gerald Harrison, OTC marketing director, suggested to the island's tourist authorities that his packers might pop in some publicity for Jersey with the tea-bags.

The first leaflets will go out this autumn with 20,000 Tolley tea-bags for Norway and 10,000 Horniman's for Sweden. If they go down well, the rest of Europe may be flooded next year.

Managers would be the first to admit that, regardless of the brilliance of most of their decisions, luck is often important.

Take the case of Pegler-Hattersley, a lacklustre manufacturer of plumbing fittings and valves until pushed in mid-1980 into selling its minority stake in a U.S. oilfield service business. Net borrowings of \$4.7m at the end of 1979 were wiped out and a year later the group had net cash balances of over £2m. Since then, profits have been bolstered by significant interest income.

Just as good luck can help some companies, so others can be overwhelmed by unfavourable forces. The two companies at the bottom of the list, Aurora and Johnson & Firth Brown, made what appeared in the mid-1970s to be the right moves to consolidate Britain's special steel industry into larger, more efficient units. They still found it difficult to compete with other European suppliers and it subsequently became apparent that some competitors were being heavily subsidised by their governments.

Similar even if they could have foreseen the depth of the recession in their markets, it is unlikely that the automotive components manufacturers could have done much about it.

From GKN, the biggest and most diversified supplier of auto parts, through highly specialised groups such as Birmid Qualeast in iron castings, RHP in bearings, Adwest in steering gears, AE in pistons, J.H. Fenner in transmissions, Jonas Woodhead and Armstrong Equipment in suspension equipment and Camm Engineering in sheet metal parts, the performance has been terrible, whatever the merits of the management or products.

Now that the recovery in the automotive industry is under way, some shares are making better headway than others. Here, as in other sectors, the companies that have internationally competitive, specialised products seem best placed.

In the past few days, there has been a flurry of corporate deals as some companies try to improve their focus. GKN's agreed bid for AE is an attempt to create a stronger international force in engine components; McKeechle's purchase of IMI's brass rod and wire business aims at reducing excess competition in the UK. Simon Engineering's agreed bid for Drake and Scull should give the two more muscle in international plant contracting markets.

Most of the companies discussed here are in the medium-size and larger category, but many smaller engineering companies are also succeeding. Martonair, for example, in pneumatic controls and Rotork in control equipment and specialised machine tools.

That is increasingly difficult to find in a traditional, diversified engineering giant whose future prospects look promising.

Three years ago, the aerospace and medical divisions accounted for 40 per cent of trading profits; in the latest accounts for the half-year to January, 1983, their proportion was 87 per cent.

Meanwhile, most of the loss-making automotive division has been hived off to a joint venture with Lucas Industries, which Smiths has a 20 per cent stake.

Smiths is being reshaped by Mr Roger Horn, managing director since 1978, to "concentrate on aerospace components and disposable plastic products for medical and surgical use, while disengaging from motor components."

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Smiths is being reshaped by Mr Roger Horn, managing

FOREIGN AFFAIRS

The power of two men

By Ian Davidson



GEORGE SHULTZ: discreet team player

WILLIAM CLARK: increasing influence

ONCE upon a time, the American Secretary of State was a very formidable position, in some ways second only in public pre-eminence to the Presidency itself, and unquestionably the primary channel of influence on American foreign policy. It is beginning to look as though this model no longer holds good. The Secretary of State has been displaced by the National Security Adviser in the White House.

When Dr Henry Kissinger was National Security Adviser under President Nixon, his success in wresting control over most foreign policy planning away from William Rogers at the State Department could be put down to his personal mixture of talents, his burning ambition, and his success in manipulating the President, the rest of the bureaucracy and, above all, the media.

When Zbigniew Brzezinski followed suit under President Carter he deployed many of the same skills, if on a less flamboyant scale, in undermining the position of Cyrus Vance down at Foggy Bottom. Now that Judge William Clark seems to be having the beginnings of a similar victory over Mr George Shultz, the explanations conventionally handed out are

Dealing with the Communist menace in mini-memos

quite different but the results are similar.

No one accuses Mr Clark of having a passionate interest in foreign affairs, no one accuses him of being an intellectual on Kissinger or Brzezinski lines and no one, so far as I am aware, accuses him of burning personal ambition. His increasingly obvious influence on foreign policy is put down to his long-standing and close personal friendship with Ronald Reagan and the ease with which they can exchange views on how best to deal with the Communist menace in one-page mini-memos.

One might go on to argue a common thread between the Reagan and Nixon presidencies, in the sense that both men

distrust the pinky liberal intellectuals whom they perceive to inhabit the State Department, and both share a Californian alienation from the East Coast establishment.

But it cannot simply be a coincidence that American presidents seem to find it so difficult to hang on to their Secretaries of State. Despite all his humiliations at the hands of Henry Kissinger, Rogers stuck mutely and loyally at his post for Nixon's first term, but resigned after Nixon's re-election because Kissinger wanted his job.

Cyrus Vance, equally loyal and gentlemanly, resigned after the fiasco of the helicopter rescue attempt in the Iranian desert, which he had opposed. Alexander Haig, much less gentlemanly, did his damndest to stay on top of the foreign policy process, but he was forced out after not much more than a year in office.

George Shultz, another loyal and discreet team player, is still at the State Department, but he has not been a bit more than a year, and he says he has not threatened to resign; but the fact that he has been reported to have been slipping out of his grasp and into the hands of William Clark at the White House.

Some would argue, with Zbigniew Brzezinski, that the power of the National Security Adviser has become all but inevitable. Long gone are the days of America's quasi-isolationism, when one of the primary tasks of U.S. foreign policy was not getting entangled in other people's quarrels. American leadership of the Atlantic Alliance and its position as a nuclear super-power have, since World War II, given it unavoidable responsibilities in managing East-West relations, and the enormous growth of its worldwide trade, finance and investment activities has made it much more sensitive to the ups and downs of the international economic scene.

One of the consequences of this internationalisation of America's interests, is that many more groups are affected by the foreign policy process, and these lobbies channel their

concerns through a wide variety of agencies — Treasury, Commerce, Agriculture, Defence, Justice — in addition to the State Department. At the end of the day, the major foreign policy decisions must be made by the President, because they are so important to America's interests, and it is unavoidable that the White House staff will be required to sift and mediate the conflicting pressures from different parts of the Washington bureaucracy.

The need for central mediation is almost certainly aggravated by the politicisation of this bureaucracy. The election of a new President is followed by a wholesale clear-out of a vast swathe of what in Britain would be regarded as the top civil servants, and their replacement by party loyalists.

Yet even if the rise of the National Security Adviser is to some extent the unavoidable response to unsought commitments and responsibilities to the autonomous growth of U.S. economic interests abroad, it is also arguable that there has been a growing tendency in the past 15 years for American Presidents to go out of

their way in search of an activist foreign policy. Richard Nixon was passionately interested in grand international designs; Jimmy Carter, for the best of motives, was constantly getting into tangles for trying to use American leverage on questions of human rights and nuclear proliferation in far-flung parts of the world; Ronald Reagan appearing to believe he has a mission to fight Communist subversion wherever it may occur.

Of course, there have been external factors behind the growth of American activism — such as the oil crisis. The decade since the first oil crisis has witnessed a massive dislocation of traditional economic and political relationships, and the resulting East-West detente prepared the ground for the new right to argue that America was being bamboozled and undermined, and was in danger of defeat by the Russians.

Nevertheless, the Carter administration was not forced by external factors to take up such an exposed forward position in identifying its interests with the personal position of the Shah of Iran, and it proved

very misguided in doing so. People who have reason to know, like the Memcans, think the Reagan administration is being equally misguided in its activist commitments in Central America.

If there is a tendency, given a choice between quietism and interventionism, for American Presidents to choose interventionism, this is bound to strengthen the position of the National Security Adviser; for interventionism, almost by definition, involves risks which only a President can incur.

Some future President may prefer to resist the temptation to look for foreign adventures. But supposing the rise in the power of the National Security Adviser has become an irreversible phenomenon: does it matter very much to the outside world?

In the context of routine diplomacy, it is almost bound to be confusing and disconcerting to friends and enemies alike. So long as the State Department is headed by a Secretary of State, who is not also the National Security Adviser, some element of conflict may be unavoidable, and the foreign governments will find it more difficult to figure out what American policy is, or to discover who they should be trying to negotiate with.

But perhaps this has to be shrugged off, in general, as just one of the bureaucratic problems involved in dealing with the government of a very large and idiosyncratic country.

The real disadvantage of a power shift from the State Department to the National Security Council, is that so much comes to depend on the calibre of just two men: the President and the National Security Adviser. If they have the right qualities, the results may be quite impressive; if not, the results may be alarming.

The combination of Richard Nixon and Henry Kissinger was fairly remarkable; both were interested in, and knowledgeable about, foreign affairs, and Richard Nixon had long personal experience of national and international politics. Brzezinski had rather good qualifications for dealing with foreign affairs, but Jimmy Carter had no experience of international or even national

politics. Ronald Reagan and Judge Clark are both equally inexperienced in national and international affairs.

Of course, even the Nixon-Kissinger duo has come in for vociferous criticism, notably in Seymour Hersh's book *The Price of Power*, recently published in the U.S., and shortly to appear in the UK.

This is an unqualified hatchet job on Kissinger, which maximises every opportunity to denigrate him, for leading by Nixon, for shameless bureaucratic backstabbing, and for telling lies, together with more familiar reproaches to do with the bombing of Cambodia, the conspiracy against Allende, and the wiretaps.

More importantly, he argues quite forcefully that Kissinger's role in negotiating the ABM and SALT nuclear weapons agreements with the Soviet Union left a great deal to be desired: there were important questions which he simply got wrong, and he ended up with deals which were less favourable than they might have been.

This is the bottom line: would the U.S. have got a better deal if the negotiations had been left to the conflicting lobbies of the traditional Washington bureaucracy? No one knows; but it is at least arguable that

Risks which only a President can incur

they might still be talking today, that the fact of an arms control agreement represented an important breakthrough, and that the blemishes in the final numbers were irrelevant in the overall context of strategic balance.

No doubt detente was oversold; no doubt Kissinger was foolish to subscribe to the notion of negotiated linkage, by which the Russians would promise good behaviour in return for an arms deal; no doubt the opening to China could have been achieved without all that cheap suspense; no doubt the handling of the Vietnam negotiations was tawdry in the extreme. But can we honestly expect Judge Clark to do better?

Lombard
'Cost of living' can mislead

By Samuel Brittan

PRIMARY PRODUCT prices are well off the bottom. According to the Economist index they have risen in the last year by well over 20 per cent in dollar terms and over 40 per cent in sterling terms. This must be good news for the developing countries and suggests that the squeeze on them may not be quite as unrelenting as it is fashionable to claim.

Is it, however, bad news for the counter-inflationary efforts of industrial countries? Commodity price indices exaggerate import costs for such countries, which nowadays consist increasingly of finished and semi-finished goods, not to speak of services. For instance, UK import prices have risen by 10 per cent in the year to last June. But commodity prices are nevertheless a component and enter into other elements with a delayed action effect. If recent commodity price trends continue, import prices will rise even for countries which maintain unchanged exchange rates and contain domestic labour costs. Would this make an acceleration of inflation inevitable?

At one extreme there is the traditional "cost plus" view, which states that import costs are part of total costs whether we like it or not; and as there is a limit to how far it is desirable or possible to squeeze profit margins, import price increases will affect inflation in proportion to their weight in domestic expenditure. At the other extreme, monetary-oriented economists will say that this view is an example of the "adding-up fallacy." That is the fallacy of regarding inflation as due to a lot of separate price increases and ignoring the common force at work. Their view is that if monetary conditions are under control, the price level as a whole will not rise more than momentarily, whatever individual cost and price components may happen to do.

As usual, I take what Martin Feldstein once called a "low church" monetarist view. Inflation is largely a monetary phenomenon, especially in the long run. But most finished product prices and many service prices are not as flexible as commodity prices, and if governments tried to squeeze aggregate

expenditure hard enough to reduce other prices, so as to offset rising commodity prices completely, recovery will be well and truly aborted.

How can policymakers take on board this point without accommodating a new inflationary upsurge? The answer is to base policy not on the retail prices index—the so-called "cost of living" index—but on the GDP deflator, sometimes known as the "index of home costs." It can be regarded as a measure of domestically generated inflation. Using it as a guideline will mean that no attempt will be made to force down other prices to offset more expensive imported commodities; but if domestically generated prices show any sign of rising in sympathy—e.g. because of union attempts to offset higher import prices by wage claims—the policy stance is automatically tightened.

An oil-price explosion, for instance, affects the retail price index, but not directly the GDP deflator of a country which imports all its oil. The GDP deflator is in any case a more stable and reliable inflation indicator than consumer price indices. The latter vastly exaggerated the rise in U.S. inflation under President Carter and the fall under President Reagan. In the UK it has suggested an altogether deceptive drop in inflation from 12 per cent, a year and a half ago, to 3.7 per cent in June, and an acceleration to 5 or 6 per cent by the winter. The GDP deflator has shown a more gradual but persistent downward trend from 10 per cent in 1983 to 7.8 per cent at the beginning of 1985, and it is expected to fall gradually further.

The virtues of the GDP deflator constitutes an additional argument for focusing policy on nominal GDP, of which it is, of course, the price component. It is sensible to allow policy to tighten automatically when domestically generated prices accelerate and to lessen it when domestic inflation subsides. The signals given by the consumer price index are, on the other hand, far too erratic to use in this way as a guide to policy.

Letters to the Editor

Casuistry common in modern moral philosophy

From Professor M. Jones-Lee
Sir—I read with great interest and amusement John Broome's article on "the price of life" (August 17). The piece has many of the hallmarks of Dr Broome's various provocative contributions to this important but contentious debate. He is critical of conventional wisdom without offering even a hint of how things could be done better. He hauls some rather ripe and heretical across the stage. In line with much of the currently fashionable criticism of the utilitarian tradition in moral philosophy, he adduces extreme and difficult cases as examples of the limitations of a moral theory intended primarily as a device for handling more routine, everyday problems. Finally, the article is, in places, mischievously misleading. Let me be more specific.

Dr Broome is worried that valuing safety in terms of individual willingness to pay for it will lead to higher values for the rich (who can afford to pay more) than for the poor (who cannot). This is a frequently embarrassing implication for equity and fairness. But the values that I and my colleagues derive are not "person specific" and apply only to large groups of people. Furthermore, as it turns out, these values are virtually independent of the way in which income is distributed within the relevant group.

As an example of the kind of casuistic argument so common in modern moral philosophy, Dr Broome's "unborn baby" case is a classic. Certainly it is difficult to know how to treat the potential life of an unborn child, but do we really have to settle this question before we can decide whether or not compulsory seat belt legislation is a good thing or whether to increase spending on research into heart disease? Indeed, can we afford to wait around for an answer to Dr Broome's question?

As for the misleading aspects of the argument, two strike me as particularly strident. First there is the clear implication that inviting an economist to address an issue such as this is like asking Attila the Hun to chair a committee on medical ethics. What the casual reader may not realise is that many of the major contributions to recent developments in the moral philosophy of social choice have been made by economists, such as Kenneth Arrow and Amartya Sen. Dr Broome's second diversionary tactic concerns his suggestion that I and others working in this field are trying to discover the money value people set on

their lives. We are doing nothing of the sort. What we are trying to discover is the money value people place on small improvements in their own and others' safety and that is a very different question. Like Dr Broome, I couldn't begin to try to set a money value of my own life, but I most certainly could specify, at least within a range, what a halving of the risk of a fatal car accident next year would be worth to me.

So, until John Broome can tell me how to do better, I shall continue to advocate the view that public sector safety decisions should be made on the basis of an account of information concerning the amount that safety is worth to individuals. What I find rather odd about Dr Broome's criticism is that although he claims that we cannot accept an economist's valuation of life he none the less expects us to accept an economist's assertion (namely his own) that the high valuation implied by my research represents "a step in the right direction." I am gratified that he thinks so, but intrigued to know how he can be so sure, given his otherwise nihilistic stance on this issue. (Professor) M. W. Jones-Lee, Department of Economics, The University, Newcastle-upon-Tyne.

They'll none of them be missed

From Liz Harwood
Sir—Brian Groom's article (August 17) regarding the activities of the Economic League in providing information to suspected political agitators was disturbing.

The disquieting aspect of the case is not whether the organisation in itself is offensive; but the fact that there are sufficient militants attempting to infiltrate our industries to warrant an agency of this kind. Liz Harwood, 37 Frenchgate, Richmond, Yorks.

On the road to Shimoda

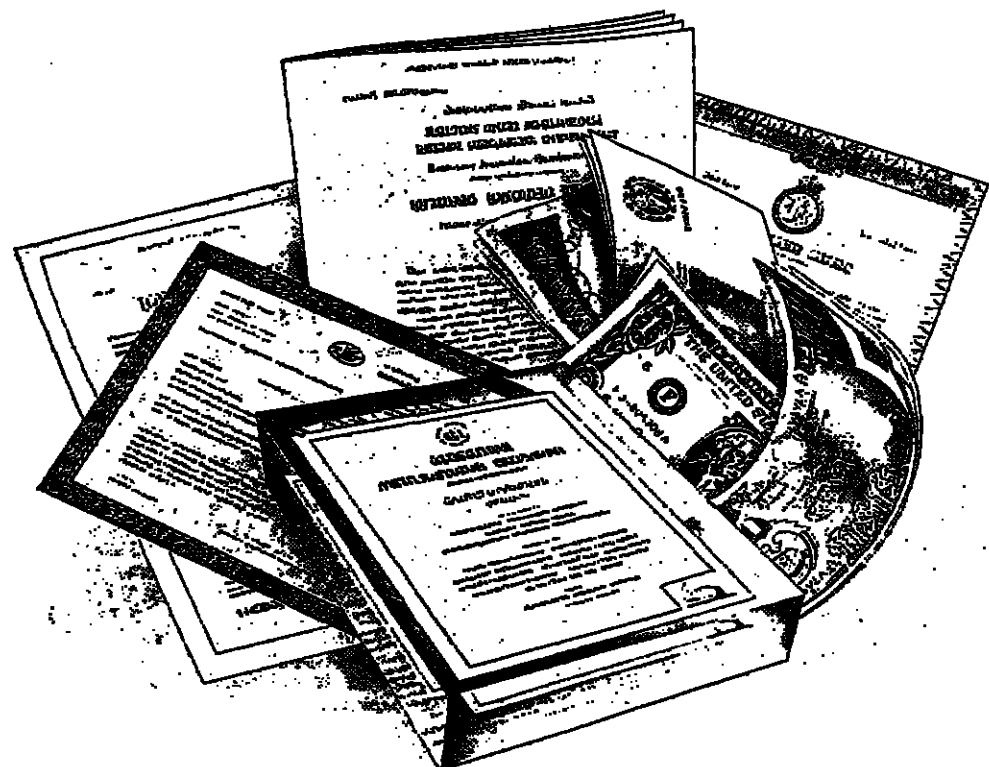
From Mr M. Harris
Sir—I was disappointed and somewhat offended by the article (August 17) by Jurek Martin entitled "Lost weekend on the road to Shimoda." I'm sure it also offended many Japanese—although they would be too polite to say so. It was not the sort of article one expects to find in the FT and shows a complete lack of understanding of the Japanese. Having lived in Japan for a number of years and having recently visited the country as a guest, I would like to comment in particular on the second paragraph "... with occasional unwanted assistance from B-59 bombers..." Surely such a remark is unnecessary in 1983?

To state that the Japanese are unimaginative misunderstands the discipline and patience they display and which are necessary to achieve the social balance and development for which they are continually striving.

To state the Japanese are "content with being stuck as a group..." (i.e. stuck in a traffic jam) ignores the social courtesy of the Japanese towards each other. M. J. Harris, 23 Arundel Gardens, W11.

Strange, if not ridiculous

From Mr S. Penwill
Sir,—Is it not strange, if not ridiculous, that Section 79 of the Companies Act 1980 provides that the secretary of a listed company should be qualified to hold such office, but there is no requirement for a director to have any qualification, despite the greater power and responsibility involved? S. W. Penwill, Room 5.23, 76, Shoe Lane, E.C.4.



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Ick

Managers would be... admit that, regarding... decisions, luck is... important.

Take the case of... attersley, a lackling... 30 valves until... into selling its... in a U.S. office... business. The... 1.7m at the end of... group had not a... ver \$5m. Since then... cant interest... just as good luck... one companies, so... overwhelmed by... able forces. The... the bottom of the... and Johnson. The... side what appeared... 1980s to be the... on date. British... efficient industry... ficient units. They... 17th other to... and it subsequently... apparent that some... v their governments.

Similarly, even if... are forced into the... recession in their... unlikely that the... imponents... could have done much.

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Most of the compa... issued here are in the... and larger concern... any smaller engine... ones are also serv... factories for comp... neurative control unit... n control equipmen... purchased machine tool... What is interesting... a find is a traditional... d engineering plant... ure prospects look... dge.

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Terry Byland on Wall Street Sorting out the high-fliers

LAST WEEK brought a bout of selling of Wall Street's airline stocks which appeared to reflect some reassignment of portfolio holdings by major investors.

The immediate cause for the selling was disappointment among the industry watchers with the latest indications of passenger traffic trends. The mood was not brightened by Eastern Air Lines' disclosure at midweek that its losses had increased by 71 per cent in July, compared with the same month last year.

The Dow Jones transportation average slipped by just under 1 per cent over the week. As the transportation average includes the major rail stocks which were firm last week, it understates the fall in airline issues.

The latest bout of selling also reflects wider investment consideration of the outlook for the industry. Airline stocks at first performed well in the bull market. They benefited from the sharp drop in the price of oil, a major cost factor, and have been doing increasingly well in the recent recovery.

However, the stocks have proved vulnerable as the equity market has run out of steam and doubts have grown around the industry's pricing policies. Shares in the airlines now stand between 11 per cent and 40 per cent below their 12-month highs - the Dow Jones industrial average is just over 3 per cent off its peak.

Many airline stocks are lowly priced and percentage changes can look overly dramatic. One brokerage house, Oppenheimer, has downgraded its estimates for the industry's revenues and earnings for this year and next. It remains optimistic for a substantial growth in profits for both years but "is not as optimistic as in June" because passenger traffic rose by only 7.5 per cent in July.

This was not only a substantial reduction from June's increase of 10.3 per cent but was below Oppenheimer's own forecasts for July. The slowdown in passenger growth last month admits of no easy explanation. On the internal routes, there is no doubt that traffic held up well as U.S. tourists flocked abroad to spend their dollars at favourable rates of foreign exchange.

At home, however, the outlook is not quite so clear. Disposable incomes, consumer confidence and business travel, all significant factors in the airline business, all continue to improve strongly. But U.S. consumers face choices this year between buying new cars, or new houses or flying away for a summer vacation and it is not yet clear which they prefer.

More significantly from their earnings viewpoint, the U.S. domestic airlines have not always been able to reap the benefit of a generally higher price structure which, it was believed, would put an end to the suicidal price cutting wars of previous years.

The latest indications are that fare discounting is still widespread on the domestic routes and has savaged the profitability of some of the smaller airlines.

Because of fare discounting, the industry's yield per passenger mile has been tumbling this year.

The recent round of quarterly results showed only too clearly the split between the domestic discounters and the international passenger carriers.

Pan American World Airways, a major beneficiary from the tourist rush, turned an operating loss of \$44m into a profit of \$46.5m in the second quarter. On the other hand, Delta Airlines, which flies into 82 U.S. cities and only six foreign ones, paid the penalty for its doubtful role as king of the discounters.

Competition on the domestic routes has been difficult this year. Ever since American Airlines, number two in the home list, obliged the others to follow its new rate structure, introduced in April, American has been able to improve its yield per mile and turned in a healthy \$57.1m operating profit for the second quarter, a more than threefold increase.

Discounting is not the only problem for the airlines. In an industry with a past reputation for glamorous wage levels, American and Pan American have earned extra investment kudos from their early moves to negotiate new employee agreements. Eastern, on the other hand, paid heavily to end its machinists' strike in April while both Delta and Republic Airlines are seeking now to cut labour costs.

Against this background, it is not surprising that selling of airline stocks has been selective. Pan American remains only 11 per cent off its peak, whereas Eastern fell sharply last week and is now 42 per cent below its twelve-month high.

Delta Airlines 41 per cent off its peak, has been removed from Oppenheimer's list of recommended stocks.

Oil companies satisfied with reduced stocks

By Richard Johns in London

OIL companies show no signs of rebuilding inventories on a substantial scale after a two-and-a-half year period during which they have progressively run them down.

The industry's apparent satisfaction with the reduced level, despite the approach of winter, can only tend to dampen the Organisation of Petroleum Exporting Countries' hopes that market conditions might justify its raising the present ceiling on production of 17.5m barrels a day which was breached in July, by up to 1m b/d.

Late last week Dr Mana Said al Otaibi, United Arab Emirates Minister of Oil and chairman of Opec's market monitoring committee, struck a sober note on the crucial issue. He said Opec would maintain the present limit "unless market prices go up and necessitate an increase."

Royal Dutch Shell has said that inventories are probably down to the "prudent minimum" and the process of destocking, seasonal adjustments apart, is clearly at an end.

Oil companies generally feel comfortable with the lower level reached after a reduction in commercial stocks averaging - according to the International Energy Agency's calculations - nearly 650,000 b/d in the 30 months to mid-1983.

The foremost reason for minimising them is the strength of the dollar, the currency in which oil prices are denominated. The industry also appears to require less stock, after taking into account the dangers of supply disruptions, than it did a few years ago because of storage and transportation improvements.

At the beginning of July, commercial stocks amounted to 85 days' forward consumption compared with 70 days in the spring of 1979 when panic buying and the second price explosion started.

The IEA considers the situation a satisfactory one which does not require a rebuilding of inventories.

Largely as a result of an increase in the strategic stocks of governments, the total on land in IEA member states amounted to 97 days' forward consumption (388m tonnes) at the beginning of July compared with 103 days (411m tonnes) a year earlier.

In its most recent oil market report, the IEA estimated, on the basis of preliminary data, that stocks on land would rise only 300,000 b/d in July and August. The bulk of that would probably be accounted for by governments, according to officials of the 21-member, Paris-based agency.

In the event, the increase for the second quarter might amount to 500,000 b/d or even as much as 1m b/d, according to industry estimates. But for the third quarter a rate of 1m b/d, when adjusted on a seasonal basis would technically constitute a drawdown. Commercial stocks on land were reckoned to have risen at the rate of 500,000 b/d in the July-September period of 1982.

France continues Chad build-up with dispatch of aircraft

By David Marsh in Paris

FRANCE, in a fresh move to dislodge further advances by Libyan-backed rebels in Chad, has sent fighter aircraft into the embattled central African country for the first time since fighting broke out at the end of June.

Eleven planes from the French air force - six Jaguar fighter-bombers, four Mirages and one refuelling aircraft - yesterday flew to the airport of the Chad capital N'Djamena to assure air cover for about 1,000 French troops now dug into strategic positions in the south of the country.

No fighting has been reported during the last week, which has seen almost continuous French reinforcements of men and war material for the Government of President Hissene Habré. But Mr Habré said at the weekend, in a joint press conference with President Mobutu of Zaïre, that clashes could be imminent. Rebel forces now holding the north of the country were preparing to move south, he said.

French aircraft have been sent in a "dissuasive" capacity, according to the Paris Government. They amount, however, to a further escalation of France's military role in the conflict.

Partly because of embarrassment over an apparent revival of France's gendarmerie role in Africa, and partly for reasons of military security, the French Government has been trying to keep a low profile over its growing involvement in the Chad war. But President François Mitterrand, probably this week, is due to give a newspaper interview explaining the reasons for the military build-up.

France maintains that its military response in Chad is designed to keep the door open for peace talks involving all the rival factions in the country and its neighbours, including Libya. In a French magazine interview published at the weekend, Sudanese President Nimeiry called for armed intervention by both the U.S. and French Governments to help to counter Libya's drive into Chad.

Only two weeks ago, M. Charles Hernu, the Defence Minister, ruled out any immediate direct intervention in the war. Now with the air force as well as at least 2,500 men (both in Chad and in the neighbouring Central African Republic) involved, the show of strength has become equal to or greater than any French military operation outside Europe since the Algerian war ended more than 20 years ago.

The Defence Ministry yesterday refused to comment on the arrival of the fighter aircraft - which have been vehemently requested on several occasions by M. Habré to help to defend government positions - but said the process of troop reinforcement had ended for the moment.

President Mitterrand, in his newspaper explanation, intends to give some idea of France's plans for a diplomatic solution to the conflict, and also to dwell on some of the sources of discord between Paris and Washington over the affair.

Last week he was reported to be "irritated" at American pressures over Chad. M. Mitterrand is thought to have been further irked by the comment last Thursday from Mr Caspar Weinberger, the U.S. Defence Secretary, that France had fully backed the American decision to send AWACS electronic surveillance aircraft to the region two weeks ago. M. Mitterrand has complained he heard of the AWACS move only from reading the newspapers.

With France still deep in the holiday season, and the National Assembly in recess, domestic reaction to the French build-up remains fairly low-key.

Latin America faces further 1983 decline

Continued from Page 1

either out of work or underemployed.

Since the start of this year - unemployment has risen significantly and countries such as Costa Rica, Uruguay and Peru have double digit open unemployment rates - which does not include disguised unemployment - while the IADB says that Chile is "facing a critical situation with unemployment more than doubling to over 20 per cent" since 1981.

Although the region showed a trade surplus of \$7.7bn in 1982, its first sizeable surplus for many years, its balance of payments situation worsened considerably and foreign exchange reserves fell \$12.6bn or close to a third. The loss of reserves is described as "unprecedented in the last four decades."

The trade surplus was overshadowed by a \$41.5bn deficit on the region's services account reflecting higher debt servicing costs. In addition, net capital inflows dropped by around a third to \$29.3bn.

The region's exports fell 9.8 per cent to \$88.7bn in 1982 - and imports slumped by about a fifth to \$81.1bn as the various countries undertook their economic adjustment programmes.

Competition on the domestic routes has been difficult this year. Ever since American Airlines, number two in the home list, obliged the others to follow its new rate structure, introduced in April, American has been able to improve its yield per mile and turned in a healthy \$57.1m operating profit for the second quarter, a more than threefold increase.

Discounting is not the only problem for the airlines. In an industry with a past reputation for glamorous wage levels, American and Pan American have earned extra investment kudos from their early moves to negotiate new employee agreements. Eastern, on the other hand, paid heavily to end its machinists' strike in April while both Delta and Republic Airlines are seeking now to cut labour costs.

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Pilot scheme set up for Tokyo gold market

Continued from Page 1

gold, or about 15 per cent of world production.

The scheme now under way suggests that a Tokyo gold market could develop along similar lines to the London market, in which a price is fixed among participating dealers which balances the buy and sell orders being carried on the dealers' books.

The four Japanese firms co-operating in the Rothschild scheme are Daiwa, Sumitomo Corporation, Mitsubishi Metals Corporation and Mitsuhi and Company.

If the scheme is successful four other Japanese traders are expected to join the market. Rothschild is also expected to invite the co-operation of other international bullion houses represented in the Far East. Britain's National Bank and Republic National Bank of New York have already been approached.

Under the terms of the informal pilot scheme Rothschild has agreed to fix with the Japanese traders a yen-denominated buying and selling price for gold in lots of a 50-kg minimum. The Japanese traders for their part offer to deal with Rothschild in lots of a 10-kg minimum. With each party agreeing to a minimum of one such trade each day, the scheme is seeing a typical daily trading volume of 40 to 200 kg of gold.

Mr Peter Johns, a director of Rothschild's Hong Kong office, believes a Japan-based gold market would attract both speculative and end-user interest, and would prove a mutually-beneficial counterpart to the gold futures market already operating in Tokyo.

A Tokyo spot market could also provide international gold traders with arbitrage opportunities, taking into account local price fluctuations and differing contract specifications.

The London market trades gold of 99.5 per cent purity in U.S. dollar-denominated troy ounce contracts. Hong Kong's gold and silver exchange uses Hong Kong dollars as its trading currency, and measures gold in a Chinese weight, the tael. The Tokyo market would quote yen prices for gold of 99.99 per cent purity in metric weights.

While the backers of the pilot scheme do not see any specific official obstacles to setting up a Tokyo gold market, discussions are likely to be held soon with relevant Japanese ministers with a view to securing their approval.

\$200m loan deal debut for Hungary

By Margaret Hughes in London

THE PROPOSED \$200m commercial bank loan for Hungary has been fully underwritten and goes out to general syndication today. The loan is the first example of the new formula for World Bank financing in which the bank participates in a syndicated loan. Previously World Bank and commercial banks' loans for the same project were undertaken in parallel.

With other World Bank loans for the projects involved, it also marks Hungary's debut as a World Bank borrower.

The commercial bank loan is being arranged by the Arab Banking Corporation, which says the World Bank has confirmed its 15 per cent participation, amounting to \$30m. The remaining \$170m has been underwritten by a lead manager group of eight banks. These are Allgemeine Bank Nederland, Bahrain Middle East Bank, Bank of Nova Scotia, IBM International, Longterm Credit Bank of Japan, Tokai Bank and Svenska Handelsbanken.

Longterm Credit Bank of Japan is acting as co-ordinator for the Japanese share of the loan, which is expected to be in the market for two weeks with lead managers aiming for a 40 per cent to 50 per cent sell down to other banks.

The loan has a London Inter Bank Offered Rate (Libor) tranche with a margin of 1/4 per cent and a prime tranche with a margin of 1 per cent. Participating banks can take any combination of the two. There is a 1/4 per cent front end fee.

The commercial banks' part of the loan will be repaid over six years and the World Bank portion over eight years. There is a grace period of three years.

The loan will be split between two projects, a \$131m grain storage and agricultural mechanisation project and a \$39m energy diversification and conservation project.

The overall financial package includes a \$238m direct World Bank loan as well as World Bank financing in yen, arranged on the new formula being arranged by Longterm Credit Bank of Japan and Fuji Bank. This will be for ¥11.5bn (\$77m) to which the World Bank will, as in the Arab Banking Corporation loan, be contributing 15 per cent or ¥1.5bn.

Fuji Bank will be co-ordinator for a floating rate tranche of ¥5bn and Longterm Credit for a fixed rate portion of the same amount for this seven-year loan.

At least the standard 52 per cent rate introduced a degree of conformity, even though the rate was usually much higher than that paid by the typical company. Indeed, since a good proportion of companies' profits were exaggerated by inflation, a measure that reduced the earnings figure was, if anything, a valuable pointer for investors.

However, the correct application of the full tax charge is, in practice, an extremely complicated process for a wide range of companies. To arrive at the "fully taxed" figure, minority interests must be subtracted as well as the 52 per cent charge from the pre-tax figure. Yet the figure for minorities is presented in company accounts on an actual tax basis. So a crude calculation would include applies of the 52 per cent notional charge and years of the actual tax rates.

The distortions potentially introduced are particularly wide where minorities in overseas low tax countries are involved, such as Cable and Wireless's Hong Kong subsidiary. The minority figure has suffered only a 15 per cent tax charge, yet risks being subtracted from the profits of the majority holding which have been subjected to the full 52 per cent. Unfortunately, the difficulty of making the necessary adjustments means that very few analysts even make the attempt to do the calculation correctly.

In a sector like banking, the use of the full tax charge looks simply perverse. Now that the clearers are turning over a near-meaty leasing portfolio - at rates well below those in the money market - the pre-tax figure is effectively being depressed to produce a benefit at the net level.

Thorn EMI in IBM personal computer deal

By Alan Cane and Jason Crisp in London

ELECTRONICS at the heart of the European version of IBM's immensely successful personal computer (PC) are being manufactured by Thorn EMI, the British electronics giant, at its Ferguson factories.

IBM said last week that it had contracted Thorn EMI to supply printed circuit boards for the personal computer. The contract has been running for several months and will be renewed at the end of a year. All personal computers coming out of IBM's Greenock, Scotland, factory are fitted with the Thorn EMI boards.

The Thorn EMI contract mirrors IBM's manufacturing arrangement for the personal computer in the U.S. where most of the components are supplied by outside vendors. Only the keyboard is manufactured by IBM itself.

IBM said the UK company had won the contract on competitive pricing. Ferguson has a high reputation for the quality of its TX colour television sets and the efficiency of its automated manufacturing lines. Industry sources say it was this expertise in advanced electronics which won the company the IBM contract.

Last week, he was forced to cut short a planned period of seclusion because of growing rumours that he had had an unsuccessful kidney transplant.

In his statement last night, he condemned, "in the strongest possible terms," the slaying of Senator Aquino. The Government, he said, would apply "all its resources and powers" towards "unearthing every and all aspects and bringing the perpetrators to justice."

He also warned "opportunistic elements" against trying to take advantage of the situation.

For President Marcos, who remains dominant despite his lifting of martial law in 1981, it is the all-embracing and his own reported ill-health which could be the real threat to his continuation in office.

THE LEX COLUMN Putting a price on earnings

The comparison of company ratings in the UK has been a hit and miss task for investors in recent years.

The standard measure emerged in the mid-1970s as the fully-taxed price/earnings ratio, in which the pre-tax profit figure is subjected to a notional 52 per cent charge. This measure has been preferred to the net profit announced by companies after a tax charge which they themselves have assessed.

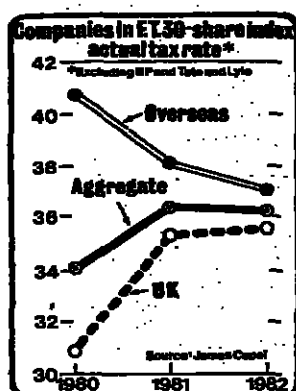
In a high inflation regime, which forced governments into a series of ad hoc adjustments to the corporation tax system the actual tax rates have often been arbitrary both between different companies and within the same company over different years.

At least the standard 52 per cent rate introduced a degree of conformity, even though the rate was usually much higher than that paid by the typical company. Indeed, since a good proportion of companies' profits were exaggerated by inflation, a measure that reduced the earnings figure was, if anything, a valuable pointer for investors.

However, the correct application of the full tax charge is, in practice, an extremely complicated process for a wide range of companies. To arrive at the "fully taxed" figure, minority interests must be subtracted as well as the 52 per cent charge from the pre-tax figure. Yet the figure for minorities is presented in company accounts on an actual tax basis. So a crude calculation would include applies of the 52 per cent notional charge and years of the actual tax rates.

The distortions potentially introduced are particularly wide where minorities in overseas low tax countries are involved, such as Cable and Wireless's Hong Kong subsidiary. The minority figure has suffered only a 15 per cent tax charge, yet risks being subtracted from the profits of the majority holding which have been subjected to the full 52 per cent. Unfortunately, the difficulty of making the necessary adjustments means that very few analysts even make the attempt to do the calculation correctly.

In a sector like banking, the use of the full tax charge looks simply perverse. Now that the clearers are turning over a near-meaty leasing portfolio - at rates well below those in the money market - the pre-tax figure is effectively being depressed to produce a benefit at the net level.



els. So an artificially low pre-tax figure is further depressed by using a full 52 per cent charge. When the banks climbed on to the leading bandwagon, they cannot have realised the implications for their future cost of equity capital.

These complications are among the reasons that the full tax charge has become unfashionable over the last couple of years. Instead, more emphasis has been placed on the yield - a trend followed by this column. But as a basis for comparison, the yield too has its limitations, since companies have very different policies on retentions.

Quite a few breaking analysts are beginning to pay the actual tax rate renewed attention. The cynical might argue that this is only because it is easier to work out and produces a lower p/e ratio to justify the market's present heights. But that looks unfair. Perhaps the most important practical reason for taking the actual tax figure seriously is that this is the measure used in the U.S. - not to speak of the rest of the world - and it has been U.S. investors who have been driving up the price of selected UK blue chips in recent months. Any UK investor who has looked at the domestic market with U.S. eyes this year has been at an advantage.

At the same time, the actual tax charge looks like becoming a more stable figure. In the last two years it has been distorted by the changed stock relief rules. This meant that tax deferred for years under the original scheme became an outright gift, treated by companies in a variety of ways. Many set the windfall against the current year's tax charge, producing an abnormally small liability or even a credit.

That process has more or less come to an end. At the same time the capital allowances system looks fully run-in, with the leasing industry approaching maturity. Inflation has come down to lower levels, so its arbitrary impact on the allowances should diminish. An emerging element of consistency in company tax bills makes it difficult to argue against incorporating them in comparisons based on earnings. After all, companies have to pay out tax bills in real cash, reducing resources available to finance, among other things, the dividend.

Research by James Capel indicates that, in spite of the stock relief change, the tax charge has in fact been surprisingly stable in recent years (see chart). There are wide variations for different companies, but most of the stocks in the FT 30 share index show a degree of consistency in the charge over succeeding years.

There are, nevertheless, still a number of obstacles to wholehearted acceptance of the actual tax figure, of which the most important is the different ways companies account for deferred tax.

Company boards have discretion over their tax bills in two other important directions. The timing of capital spending can be used to manipulate the tax charge in any single year. But the room for manoeuvre is limited by the pressure on companies to maintain a smooth progression in capital spending; otherwise they risk facing a sharp drawback in a subsequent year.

Meanwhile, for as many as two-thirds of industrial companies, the dividend pay-out is a more important determinant of the size of the tax bill than the profits. But given the tradition of consistency in UK dividend payments, variation in earnings due to dividend decisions should not produce substantial distortions.

Investors are more interested in prospective than past profits - so a switch to the actual tax basis would require estimates of future charges. Getting the tax rate right is an important part of an analyst's job in New York, and in practice this is an area in which companies are prepared to provide a lot of help. A slow switch to the actual tax charge is already under way, although it will take time for many investors to adjust to the new approach. In the present more stable tax environment, this column at least will be paying more attention to the measure.

UNITED STATES BANKRUPTCY COURT NORTHERN DISTRICT OF CALIFORNIA CASE NO. 3-81-0011-LK

NOTICE OF PROCEDURES FOR THE EXCHANGE OF ITEL EUROBONDS UNDER PLAN OF REORGANIZATION

In re:
ITEL CORPORATION,
a Delaware corporation.
Debtor

TO HOLDERS OF ITEL EUROBONDS:

10^{1/2}% Guaranteed Debentures Due 1993 of Itel Finance International N.V.
9^{1/2}% Guaranteed Debentures Due 1990 of Itel Finance International N.V.
9^{1/2}% Guaranteed Debentures Due 1988 of Itel Finance International N.V.

PLEASE TAKE NOTICE that Itel Corporation will inform all holders of Eurobonds of the procedures for the exchange of Itel Eurobonds for cash and new securities to be issued in connection with Itel's reorganization under Chapter 11 of the United States Bankruptcy Code. Itel expects to implement its Plan of Reorganization by September 30, 1983.

Both Itel and the successor indenture trustee for the Eurobonds - J. Henry Schroder Bank & Trust Company - have appointed The Bank of New York to serve as Exchange Agent. Itel has sent Letters of Transmittal and instructions for the exchange of securities to all Eurobond holders who filed proofs of claim. For these holders of Eurobonds who did not file proofs of claim, Letters of Transmittal and instructions may be obtained from the Exchange Agent or the indenture trustee as follows:

The Bank of New York
Agency Department
P.O. Box 11230
Church Street Station
New York, NY 10249
U.S.A.
Telephone: (212) 509-0658

J. Henry Schroder Bank & Trust Company
Attn: George Stevens, First Vice President
One State Street
New York, NY 10015
U.S.A.
Telephone: (212) 269-6500

Eurobond holders also may obtain Letters of Transmittal and instructions from Itel Corporation's Distribution Agent as follows:

Morrow & Co.
30 Gardiner Place
London, E11, ENGLAND
Telephone: 01-889-3397

Itel's Plan of Reorganization will go into effect 11 days after the United States Bankruptcy Court finds that all conditions to confirmation of the Plan have been met. Actual distribution of cash and new securities will begin as soon as possible after the effective date.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday August 22 1983




Brazil faces fresh crisis as interest arrears touch \$2bn

BY MARGARET HUGHES IN LONDON

THIS PAST weekend has been another critical one for Brazil. The surprise visit to France of Sr Antonio Delfim Netto, the country's Planning Minister, to meet M Jacques de Larosiere, managing director of the International Monetary Fund (IMF) while the latter was on vacation was dictated by Brazil's rapidly worsening short-term liquidity crisis.

Brazil is now some \$2bn in arrears on its interest payments. This is a far greater worry to bankers than the rescheduling of principal because it heightens fears that the country may go into default or at the very least declare a moratorium on its interest payments.

Brazil is the world's largest debtor nation, owing more than \$90bn to foreign creditors. The recent rise in interest rates has increased the burden of servicing its debt. A 1 per cent rise in interest rates adds another \$510m to the cost of interest payments. Without an injection of funds its arrears are likely to increase sharply in the remaining months of this year when more debt falls due. In 1984 its interest payments will be substantially higher than the \$12bn due this year.

Brazil is committed to increasing its reserves by some \$500m by the end of this year as part of its programme with the IMF. By the end of this month it will also have two repayments of \$400m outstanding to the Bank for International Settlements (BIS) on its \$1.45bn bridging loan due to run out in November.

The BIS is expected to allow delay in repayment of this second instalment before being repaid the first instalment. Brazil gets its money from the IMF. By the end of this month Brazil will have missed two \$41m tranches of its IMF loan of \$4.9bn.

Although its trade surplus this year has so far exceeded forecasts, largely due to a sharp reduction in imports, it takes time for the money

which Brazil earns from exports to come through. Yet increasingly, it is having to pay promptly for its imports. Just recently, for instance, its main oil suppliers tightened their credit terms to Brazil.

An indication of the severity of the Brazilian crisis was its formal approach last week to the Paris Club to seek rescheduling of its government to government debt, some \$1.7bn of which falls due this year and new. Estimates of the total amount owed to or guaranteed by governments varies from \$7bn to \$14bn. Brazil has suspended payments and its government to government debts pending its Paris Club negotiations.

Even after reaching agreement with the IMF it will be some time before the overdue IMF instalments are disbursed. The revised economic package has first to be approved by the full IMF Board and by the Brazilian Congress which could take until October. But agreement between Sr Delfim Netto and M de Larosiere will be enough for the commercial banks to resume their negotiations with the Brazilians to tackle phase two of the rescheduling programme.

This would involve the unblocking of the \$4.4bn loan agreed by the banks last February (Brazil has so far received about half the amount, the rest was due to be drawn in instalments of \$63m in June, September and December).

Brazil must find an estimated \$3.8bn to cover its needs for the rest of this year and another \$5.8bn to \$6.8bn for next year and is looking to commercial banks to provide \$6bn of this and the rest from international institutions.

It needs the funds to finance its current account deficit and meet its interest payments but this estimate is based on a \$9bn trade surplus in 1984 which would be 50 per cent up on this year's target for the amounts needed could be higher.

INTERNATIONAL BONDS

Dealers scent a modest rally

BY MARY ANN SIEGHART IN LONDON

AFTER weeks of doom and gloom in the Eurobond market, it finally happened - a rally. Not the most convincing upturn, maybe, but enough to send a quiver of optimism through the market, and perhaps even enough to get the new issue bandwagon rolling again.

After one good set of U.S. M-1 money supply figures, the New York bond market ticked up and set the momentum going for the Euro-dollar market to follow suit. Volume increased all through the week until Friday - when the market had its usual attack of money supply nerves - and dealers reported buying interest from retail investors for the first time in two months.

Prices in the dollar secondary market rose by about 2½ points on the week fuelled by the U.S. Treasury market, but dealers were still not convinced that the rally would last.

On Friday, the market was extremely nervous ahead of the end-of-the-week M-1 figures from the U.S. Volume fell dramatically from Thursday's impressive levels and prices drifted off by about ¼ point.

But the figures themselves should reassure both dealers and investors. M-1 fell \$500m to a seasonally adjusted \$518.9bn in the week ended August 10. Forecasts had ranged from up \$1bn to down \$1bn so the actual result should maintain the optimistic mood.

Are these the forerunners of a spate of new issue activity to come this week? The answer hinges on the confidence of the market.

This week should start well. Like last Monday, the Eurodollar market has to catch up with New York's reaction to the money supply figures. Late on Friday afternoon, the new long bond rose ½-1 point to close at around 102½.

However, two money-supply swallows don't make a summer, and many new issue managers are still cautious about the strength of the rally. If it arose from dealers talking each other up or covering their short positions, it will not necessarily be sustained. Only when the retail investors come in seriously will there be scope for new issue activity to recommence in earnest.

It will be difficult to judge true retail interest for another two weeks or so. Now, in August, many investors are still on holiday and next Monday is a bank holiday in Britain.

Several of the London-based fund managers that were around last week seemed, however, less enthusiastic than many dealers. One claimed he had bought no Eurobonds at all during the week. "We just sat back and have been pleased to see our portfolio appreciating," he said. He wanted to see evidence of a more sustained rally before re-entering the market.

Another dealer thought this rally would be short-lived "because of the very heavy U.S. Government funding requirements in the fourth quarter and the likely rise in corporate borrowing."

Even if retail investors are not altogether confident, though, there is hardly an oversupply of new issues at the moment. Friday's money supply figures will probably induce several houses to go ahead with client's borrowing plans. Among those rumoured to be in the market this week are Caisse Nationale des Telecommunications with a fixed-rate, eight-year bond and Long Term Credit Bank of Japan, which is next in the Japanese bank queue.

Market sources also suggest that there will be an issue of 100,000 three-month EuroTreasury warrants to buy the old U.S. Treasury long bond - the 10½ per cent of 2012.

Markets in Europe were quieter than their dollar counterparts last week. In Germany, there was just one small new issue - a DM 30m private placement for Ryobi, the Japanese diecasting company. A weak U.S. dollar and the rallying New York market helped prices in the D-Mark sector to rise by about ¼ of a point.

In Switzerland, too, new issue volume was very low, but prices in the secondary market rose by over ½ a point.

Hong Kong bankers count the cost of ill-judged loans

BY ROBERT COTTRELL IN HONG KONG

SQUEEZED badly by the collapse of the property market over the past 12 months or so, Hong Kong's bankers are now counting the cost of imprudent loans. Here is a look at the way some banks have dealt with the problem.

Bank Bumiputra Malaysia (BBM); BBM's Hong Kong subsidiary, Bumiputra Malaysia Finance, was one of the most aggressive lenders into the Hong Kong property market, and is particularly heavily committed to three local developers now having problems - Eda, Carrian, and Mr Hsu.

BBM's loans to these three parties are estimated to total more than US\$500m. BBM's Hong Kong loan book totalled HK\$5.2bn at year-end 1982, funded largely by a HK\$4.2bn credit line from BBM.

BBM's auditors noted in its 1982 accounts that BBM had guaranteed its subsidiary against customer insolvency.

Barclays: Barclays Asia, regional merchant banking arm of the British clearing bank, reported profits after tax for 1982 of HK\$3.9m, against the previous year's HK\$2.3m. Barclays Asia noted in its 1982 accounts that its HK\$790m loan book included "certain loans... which may prove irrecoverable" and said that its parent would

either make good losses on these loans directly or cover losses by subscribing for new Barclays Asia shares.

Hongkong and Shanghai Banking Corporation: Hong Kong's largest financial institution, the HSBC appears to have its share of doubtful property loans. Particularly heavily exposed is the HSBC wholly-owned merchant banking arm Wardley, which nonetheless reported net profits for 1982 of HK\$164m, down from HK\$201m.

Lloyds: Problems experienced by Lloyds Bank International in Hong Kong have been revealed not by LBI's accounts, but by extensive litigation against debtors. LBI has issued some 80 writs over the past year, many of them directed against members and associates of the Lo's, a local family whose interests include stakes in Great Eagle, the developer, and Lo's Mee Kwong, the textile company.

Claims so far filed against the Lo's are estimated to top HK\$100m. Also named in LBI's suits is Mr Victor Fook Vernet, its former Hong Kong manager, who LBI has claimed was associated with some of the Lo's ventures. Mr Fook Vernet has denied this charge, while members of the Lo family are counter-suing LBI.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS								SWISS FRANCES							
USAR 11	50	1998	15	7	100	Lehman Bros.	7.000	Prov. of Newfoundl. &	100	1983	-	5¼	100	UBS	5.750
ELEKTROWATT & FERROFLUIDICS	50	1998	15	5-5¼	100	CSFB	-	HAZAMA-DUNN ***	50	1988	-	4½	99½	Paribas (Suisse)	4.375
	30	1990	7	-	99	Dresdner Bank, Kurz Buegner	-	S.B. GENERAL LEASING ***	15	-	-	6	100	Banca del Gonaudo	-
D-MARKS								STERLING							
RYOBI Ltd. ***	30	1988	5	5¼	-	DE BANK	-	GROZENTRALE	30	1983	10	12¼	100	County Bank	12.250
CANADIAN DOLLARS								YEN							
FARM CREDIT CORP. †	50	1990	7	12¼	100	Wd. Gandy, Nomura SBC, Intl. Soc. Gen. de Bque.	12.250	INDONESIA ‡	10 bn	1989	-	8½	99.80	Nomura	8.539

* Not yet priced. † Final terms. ** Placement. ‡ Floating rate note. § Minimum. ¶ Convertible. % With warrants. *** Secured by trust of zero coupon bonds. Note: Yields are calculated on AIBD basis.

NEW ISSUE

These Securities having been sold, this announcement appears as a matter of record only.

MAY 1983

U.S. \$50,000,000

ÖSTERREICHISCHE LÄNDERBANK

AKTIENGESELLSCHAFT

(Incorporated in the Republic of Austria with limited liability)

Floating Rate Subordinated Notes Due 1994

S. G. Warburg & Co. Ltd.

Credit Suisse First Boston Limited

Arab Banking Corporation (ABC)

Chase Manhattan Capital Markets Group

Kidder, Peabody International Limited

Manufacturers Hanover Limited

Merrill Lynch International & Co.

Morgan Guaranty Ltd

Morgan Stanley International

Nomura International Limited

Orion Royal Bank Limited

Sumitomo Finance International

Abu Dhabi Investment Company

Algemene Bank Nederland N.V.

Amro International

Bank of America International

Bank Brussel Lambert N.V.

Bank of Tokyo International

Bankers Trust International

Banque Française du Commerce Extérieur

Banque Internationale à Luxembourg

Banque Nationale de Paris

Banque Paribas

Banque Worms

Baring Brothers & Co.

Bayerische Hypothek- und Wechsel-Bank

Chemical Bank International Group

CIBC

Citicorp Capital Markets Group

Commerzbank

County Bank

Crédit Commercial de France

Crédit Lyonnais

Credifanstalt-Bankverein

Daiwa Bank (Capital Management) Ltd.

Daiwa Europe

Deutsche Bank

Die Erste österreichische Spar-Casse

Dillon, Read Overseas Corporation

European Banking Company

First Chicago

Fuji International Finance

Genossenschaftliche Zentralbank AG

Girozentrale und Bank der österreichischen Sparkassen

Goldman Sachs International Corp.

Hambros Bank

The Hongkong Bank Group

Kleinwort, Benson

Kreditbank S.A. Luxembourg

Lehman Brothers Kuhn Loeb

Lloyds Bank International

LTCB International

Mitsubishi Bank (Europe) S.A.

Mitsubishi Trust & Banking Corporation (Europe) S.A.

Mitsui Trust Bank (Europe) S.A.

Samuel Montagu & Co.

Morgan Grenfell & Co.

The Nikko Securities Co., (Europe) Ltd.

Österreichische Länderbank

PK Christiania Bank (UK) Ltd.

Salomon Brothers International

Sanwa Bank (Underwriters)

Saudi International Bank

J. Henry Schroder Wagg & Co.

Société Générale

Société Générale de Banque S.A.

Standard Chartered Merchant Bank

Sumitomo Trust International

Swiss Bank Corporation International

Takagin International Bank (Europe) S.A.

Union Bank of Switzerland (Securities)

Westdeutsche Landesbank

Yamaichi International (Europe)

Yasuda Trust Europe

Yokohama Asia



U.S. \$50,000,000

10½ per cent. Bonds due 1st June, 1990

Enskilda Securities

Skandinaviska Enskilda Limited

Swiss Bank Corporation International Limited

Bank of America International Limited

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Morgan Guaranty Ltd

Salomon Brothers International

S.G. Warburg & Co. Ltd.

May 1983

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Confidence returns on signs that rates have peaked

THE U.S. credit markets are in a more confident mood ahead of this week's meeting of the U.S. Federal Open Market Committee (FOMC) than many thought possible a couple of weeks ago.

The signals coming out of the U.S. economy are still confused but there are clear signs that U.S. monetary growth is slowing, encouraging a belief that U.S. interest rates, in the short-term at least, may have peaked.

Given the sharp rise in the Fed funds rate since May and the near two percentage point rise in long bond yields, the bond markets are hoping that

draw to a close it was clear that the market was becoming increasingly uneasy. Perhaps dealers had been over-optimistic about the downward course of interest rates? On Thursday these fears were translated into a sharp fall in bond prices with the long bond shedding almost a point, and a 13 basis point rise in short-term interest rates.

Last Friday the setback in the U.S. credit markets continued, fuelled by rumours that the previous week's money supply figures would be revised upwards and the latest figures would also show a nasty increase. In the event the reverse was true.

U.S. INTEREST RATES (%)	Week to Week	Aug 12
Fed funds rate	9.57	9.56
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50
Three-month T-bill	9.50	9.50

the U.S. monetary authorities will accept that interest rates are high enough for the time being to cool off the economy without the need for further tightening of the monetary screws.

Nevertheless the credit markets' new found confidence can easily evaporate as the events of the last couple of weeks have shown. The recent sharp rally in U.S. bond prices was fuelled by the release of the July retail sales figures (which showed a modest fall) and surprisingly good money supply figures for the first week of August. Prior to these announcements the Fed funds rate had been hovering around 9 1/2 per cent and the recently issued long bond, Treasury 2013 carrying a 12 per cent coupon, had been standing at 98 1/2.

The previous week's rally continued early last week as interest rates headed lower. The average yield on 13 week Treasury bills at the weekly auction last Monday fell 14 basis points to 9.43 per cent, for example. But as the week

The basic money supply, M1, fell by \$500m in the week ending August 10 and the previous week's figure was revised downwards by \$200m. The result was that bond prices, which at one stage had been half a point down on Friday, rebounded and the Treasury long bond, for example, ended the day 1/2 point higher at 103 1/2. Similarly the yields on three-month Treasury bills also fell by roughly ten basis points to 9.22 per cent.

The latest M1 figures still leaves the money supply slightly above the Fed's recently revised growth targets, but with the broader money measures, M2 and M3, comfortably within target and M1 exhibiting a marked deceleration for the second week running, market confidence has improved.

While the money supply figures are boosting confidence in the U.S. credit markets the stream of economic data still leaves analysts unclear about the strength of the U.S. economic recovery and hence makes it more difficult for them to anticipate the response of the monetary authorities.

This week the flow of economic data which could upset the credit markets is limited and the main interest will be in watching for clues to the outcome of the FOMC meeting. Most people believe that the committee will opt to maintain its current degree of restraint.

William Hall

Dome Petroleum interim shows further recovery

BY NICHOLAS HIRST IN TORONTO

DOME PETROLEUM, the financially troubled Canadian resources group currently negotiating a major rescue package, reports a loss of C\$78.8m (U.S.\$64m) for the first half of 1983.

But the loss was struck after a write-down of C\$97.9m in the value of its U.S. oil and gas properties. Moreover the company says the results continue to reflect the "encouraging improvement" in performance begun last year.

For the first half of 1982, Dome lost C\$103.2m. For 1982 as a whole, the company ran up a net loss of C\$55.3m, before disposal and asset write-down

losses of C\$314m. Excluding the write-down and an unrealised exchange gain in the second quarter of this year Dome made a profit of C\$54m, compared with a loss of C\$334m in the corresponding period.

Thus Dome's financial position continues slowly to improve. Against this background it has been searching for alternatives to the CSiba rescue package it agreed in principle with its four main Canadian lenders and the Canadian Federal Government 11 months ago.

A final package is expected to be put in place after the

company's new chairman and chief executive, Mr. J. Howard MacDonald, presently group treasurer of Royal Dutch Shell, joins the group at the start of October.

The company is concerned to achieve a deal that will avoid the massive dilution of the shareholders' equity involved in the original package. That package leaves the Canadian banks and the Federal Government in effective control of the company.

Dome's long term debt at June 30, was C\$6.5bn—down from C\$6.5bn at the end of 1982, and a peak of C\$7.1bn in April 1982.

Rumasa customers run down deposits

By David White in Madrid

BANK customers of the Rumasa group, which the Spanish Government expropriated in February after a long-running battle between the group's management and the financial authorities, withdrew almost \$500m worth of deposits during the first half of this year, according to official figures.

Figures for the 18 banks listed in the expropriation decree show that the total of deposits in pesetas and foreign currencies fell by over 12 per cent between the end of 1982 and June 30, 1983, to Ptas 315,000 (\$845m) after sharp month-to-month fluctuations.

The decline underlines the problematical situation of some of the smaller banks as the government prepares for negotiations on the return of Rumasa's banking and industrial interests to the private sector.

The largest and most independent of the banks previously controlled by Rumasa, Banco Atlantico, has lost almost 9 per cent of its deposits, which stood at Ptas 173bn at the end of June.

The group of banks showed a heavy run on deposits in March, when they lost Ptas 7,600, a sharp recovery in April, further losses in May and an inflow of Ptas 10,600 in June.

Italian state group heads for peak loss

BY RUPERT CORNWELL IN ROME

ISTITUTO per la Ricostruzione Industriale (IRI), the debt-ridden Italian public sector conglomerate, is likely to incur record losses this year of over 13,000,000 (\$1,920m), higher than 1982's 12,872,000 and greater even than the 12,977,000 deficit of 1981.

These bleak figures, which show how hard it has proved thus far to convert long-standing promises of improvement at IRI into fact, were revealed at the weekend by Sig Romano Prodi, the organisation's chairman.

Sig Prodi, who has embarked on a major overhaul of IRI's management structure, identified the two main problem

areas as shipbuilding and above all steel, which alone accounted for more than half of the total 1983 loss.

In a clear reference to the fierce debate in progress over the needed cuts in the operation of Finisider, IRI's steel division—as demanded by the EEC Commission in Brussels—Sig Prodi declared in a radio interview that "sadly, some plants will have to be closed."

"It's pointless," he continued, "to pretend that this state of affairs does not exist. Those big cities which hoped to continue living mainly off the steel industry have to realise they could no longer do so, Sig Prodi said.

Wider debt role seen for banks

BY PAUL CHEESERIGHT IN BRUSSELS

INTERNATIONAL financial institutions will have to shoulder a greater part of the burden in financing developing countries, providing long-term funds through direct investment and bond issues.

Banque Bruxelles Lambert has drawn this conclusion after an examination, just published in its financial bulletin, of the debt problems of developing countries and the international banking system.

Over the longer term the financing of debtor countries will have to be undertaken in a form other than bank credits. With greater involvement from the international institutions, the role of bank credits will diminish, the bank suggests.

At the end of last year, according to the International Monetary Fund, developing countries' medium and long-term debt totalled \$529bn. Charges in 1982 were \$95bn.

Heavy demands for restructuring national debt, notably from Latin American and East European countries, caused grave worries in the international banking system last year.

Although the atmosphere of crisis has gone, BBL notes that the measures taken to avoid a crisis are provisional. It is necessary to seek a longer term solution to the problems of solvency, it says.

INTERNATIONAL APPOINTMENTS

NESS SYSTEMS (SBS). On September 14, Mr. Laddendorf will assume responsibility for SBS's finance, planning, administration, human resources, and communications functions. SBS is a communications company owned by Aetna Life and Casualty, COMSAT, and IBM.

On August 15 Mr. Benite-Lille R. Romerstein, information manager of NOVO INDUSTRI A/S, Norway, has been appointed general manager. Mr. Romerstein succeeds Mr. Steinar Woele, who becomes general manager of the company's Norwegian subsidiary.

Mr. Peter Nydegger has been appointed chairman of SWISSAIR-NESTLE HOTEL

AG, the joint-venture hotel management company of the Swiss air line and the Nestle Group, with headquarters in Kloten, Switzerland.

CONTINENTAL ILLINOIS LIMITED has made the following appointments: Mr. Eberhard C. Paul, Mr. Paul M. Jacques, and Mr. Allan S. Wilson have been named executive directors. Mr. Jeff Tremain was formerly a vice president in the international banking services department with responsibility for Germany and Switzerland. Mr. Jacques was general manager at Banque Paribas, Mr. Wilson, rejoined the merchant bank after a year with Credit Suisse First Boston. Promoted to associate directors are: Mr. Patrick R. Currie, Mr. Andrea A. Morante, Mr. Stephanie L. Sin and Mr. Richard H. Waldman.

Continental Illinois Limited is the merchant banking subsidiary of Continental Illinois Corp.

Two executive vice presidents of REPUBLICBANK, Dallas, are being given new assignments. Mr. Barry J. Mason is being promoted to a senior management position in the general banking group. Mr. John H. Faib, Jr. is being promoted to manager of the international department. He has been general manager of Republic Bank's branch office in London.

Mr. Jeff Tremain has been appointed manager of NATIONAL WESTMINSTER BANK's Chicago branch. He succeeds Mr. John Anderson who will shortly be completing his tour of duty. Mr. Tremain was an inspector of

branches. Mr. Barry K. Nodden has been appointed treasurer at NatWest's executive office, Far East and Australasia in Singapore. He succeeds Mr. Alan Paine who is retiring after completing his tour of duty. Mr. Nodden was vice president, money markets, in NatWest's New York branch.

Mr. T. W. Whidick, president of El Paso Exploration Co., has been elected to the board of THE EL PASO CO. He succeeds Mr. W. H. Hall who is retiring on August 1. Mr. Michael R. Bracy has been elected executive vice president. Mr. Lufso Del Oso, Jr. and Mr. William A. Wise have become senior vice presidents and Mr. W. Brooke Hamilton, Jr. vice president. Mr. Wise, who is the company's general counsel, will also assume the duties of corporate secretary on September 1.

New chairman for Intelsat

New appointments by THE INTERNATIONAL TELECOMMUNICATIONS SATELLITE ORGANISATION (Intelsat) are Mr. Robert Segura of Canada as chairman, Mr. Carlos Herrera de La Rosa of Spain as vice chairman, and Mr. Richard Colino of the U.S. as director general.

Mr. Robert Segura of Canada, chairman, Mr. Carlos Herrera de La Rosa of Spain as vice chairman, and Mr. Richard Colino of the U.S. as director general.

Mr. Colino has held a number of senior posts with the Communications Satellite Corp.—the

U.S. signatory and shareholder in Intelsat. Mr. Segura is vice president, international affairs, of the Canadian signatory organisation, Teleglobe Canada.

Dr. Otto Saxer has succeeded Dr. Walter Senn as chairman and Dr. Fritz Theo Heftli has taken over from Mr. Carl Widmer as vice-chairman of the board of NEW REINSURANCE CO., Geneva.

Mr. Jaergen Laddendorf, senior vice president and chief planning officer of NORTON SIMON, INC., New York City, has been appointed senior vice president, finance, planning and staff operations, for SATELLITE BUSI-

Norcen Energy Resources Limited

(Incorporated under the laws of Canada)

Can. \$60,000,000

12 3/4% Debentures, Series A, due 1993

Issue Price: 99 1/4%

adjusted for interest

Wood Gundy Limited

Amro International Limited

Banque Bruxelles Lambert S.A.

Banque Generale du Luxembourg S.A.

Banque Internationale à Luxembourg S.A.

CIBC Limited

Credit Suisse First Boston Limited

Dominion Securities Ames Limited

Dresdner Bank Aktiengesellschaft

Enskilda Securities

Hambros Bank Limited

Kredietbank International Group

Merrill Lynch Capital Markets

Samuel Montagu & Co. Limited

Swiss Bank Corporation International Limited

Yamaichi International (Europe) Limited

Algemene Bank Nederland N.V.

Bank Gutzwiller, Kurz, Bungenier (Overseas)

Bank Heusser & Cie. AG

Bankhaus Hermann Lampe

Banque Nationale de Paris

Banque de Neufville, Schlumberger, Mallet

Banque de Paris et des Pays-Bas Belgique S.A.

Banque Populaire Suisse S.A. Luxembourg

Banque Worms

Bayerische Hypotheken- und Wechsel-Bank

Bayerische Vereinsbank

Berliner Bank

Crédit Commercial de France

Crédit Lyonnais

Effectenbank-Warburg

First Chicago

Genossenschaftliche Zentralbank AG

Girozentrale und Bank der Österreichischen Sparkassen

Heessische Landesbank

McLeod Young Weir International

Midland Doherty

Morgan Grenfell & Co. Limited

Morgan Guaranty Ltd

Nederlandsche Credietbank NV

Nomura International

Norddeutsche Landesbank

Orion Royal Bank

Pitfield Mackay Ross

Rea Brothers Plc

Richardson Greenfields of Canada (U.K.)

Sarasin International Securities Limited

Schoeller & Co.

Société Générale de Banque S.A.

Standard Chartered Merchant Bank

Vereins- und Westbank

Westdeutsche Genossenschafts-Zentralbank o.G.

July 1983

FT INTERNATIONAL BOND SERVICE

U.S. DOLLAR	Issued	Bid	Offer	Change
STRAIGHTS				
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
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Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36

YEN STRAIGHTS	Issued	Bid	Offer	Change
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36

EUROBOND TURNOVER	Issued	Bid	Offer	Change
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36

U.S. \$ bonds	Issued	Bid	Offer	Change
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36

DEUTSCHE MARK	Issued	Bid	Offer	Change
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36

YEN STRAIGHTS	Issued	Bid	Offer	Change
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36

EUROBOND TURNOVER	Issued	Bid	Offer	Change
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36
Amort 10/15 104.90	100	94.24	0 +0.12	94.36

Change on day. Cuv. date—First date for conversion into shares. Cuv. prem.—Premium of 10% of bond per share expressed in currency of share at conversion rate fixed at issue. Prem.—Per cent premium of market over effective price of acquiring shares via the bond over the most recent price of the shares.

The list shows the 200 latest international bonds for which an adequate secondary market exists and prices for the week were supplied by: Kreditbank NV; Credit Commercial de France; Credit Lyonnais; Comptoir d'Alsace; Comptoir d'AG; Westdeutsche Landesbank Girozentrale; Banque Generale du Luxembourg SA; Banque Internationale de Luxembourg; Kreditbank, Luxembourg; Algemeen Bank Nederland NV; Flensborg, Helsing and Plesio; Deutsche Bank AG; Societa Generale; Union Bank of Switzerland; Akroyd and Smithers; Bank of Commerce; Societa Generale Italiana; Citicredit International Bank; Citicredit Commercial de France (Securities); London; Deutsche Bank AG; Societa Generale; Chicago; Goldman Sachs International Corporation; Hambros Bank; LB International; Kidder Peabody; Societa Generale Italiana; Lynch; Morgan Stanley International; Nomura International; Oriental Bank; Societa Generale Italiana;

Closing prices August 19

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METALS

October 11

1. **INTRODUCTION** The metals market prospects.
2. **OUTLOOK FOR INDIVIDUAL METALS**
3. **CONSUMPTION**
4. **PRODUCTION**
5. **INVESTMENT**
6. **FUTURES**
7. **PRICING**
8. **EAST-WEST TRADE**

1. **INTRODUCTION** The metals market prospects.
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6. **FUTURES**
7. **PRICING**
8. **EAST-WEST TRADE**

Hugh Sutton

Continued on Page 15

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices August 19

[illegible]

Continued on Page 16

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

[illegible]

Continued on Page 16

also extra) b-annual rate of dividend paid
dividend a-liquidating dividend c-id-called. d-New yearly
dividend declared or paid in preceding 12 months. g-
Canadian funds, subject to 15% non-residence tax. i-
dividend received after dividend or stock dividend
year, omitted, deferred, or no action taken at latest di-
cemeber. h-dividend declared or paid this year, an accu-
mulated with dividends in arrears. n-New issue in the
year. o-Deferred dividend. p-Deferred dividend in the
next day delivery P/E-price-earnings ratio r-dividend
or paid in preceding 12 months. plus stock dividend.
april Dividends begins with date of split. ps-calls. r-
dividend received after dividend or stock dividend
dividend or a distribution date. u-New yearly rate
initiated v-in bankruptcy or receivership or being re-
organized under the Bankruptcy Act. or securities assumed by
company we-when when distributed. w-when issued. x-
dividend or a distribution date. y-New yearly rate
warrants: y-dividend and calls in full y-dividend
in full

Continued on Page 15

Offshore and Overseas—continued

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[illegible]

INSURANCE & OVERSEAS MANAGED FUNDS

[illegible]

INSURANCE & OVERS

London A'Assn & Nthn. Ins. Assoc. Ltd.		Property Growth Assur. Co. Ltd.	
129 Kingsway, London, WC2B 6NF.	01-404 0990	100 Victoria, Greater Croydon CR9 1JL.	01-480 0800
"Asset Builder" (S.S.)	69.2	Property Fund	29.0
		Property Fund (A)	29.0
		Property Fund (B)	29.0
		Property Fund (C)	29.0
		Property Fund (D)	29.0
		Property Fund (E)	29.0
		Property Fund (F)	29.0
		Property Fund (G)	29.0
		Property Fund (H)	29.0
		Property Fund (I)	29.0
		Property Fund (J)	29.0
		Property Fund (K)	29.0
		Property Fund (L)	29.0
		Property Fund (M)	29.0
		Property Fund (N)	29.0
		Property Fund (O)	29.0
		Property Fund (P)	29.0
		Property Fund (Q)	29.0
		Property Fund (R)	29.0
		Property Fund (S)	29.0
		Property Fund (T)	29.0
		Property Fund (U)	29.0
		Property Fund (V)	29.0
		Property Fund (W)	29.0
		Property Fund (X)	29.0
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		Property Fund (AC)	29.0
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		Property Fund (AE)	29.0
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		Property Fund (BP)	29.0
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		Property Fund (BW)	29.0
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		Property Fund (NM)	29.0
		Property Fund (NN)	29.0

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OIL AND GAS—Continued

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